

CONSOLIDATED FINANCIAL STATEMENTS**Consolidated Balance Sheets** March 31, 1998 and 1997

| | Millions of Yen | | Thousands of U.S. Dollars (Note 3) |
|---|-----------------|----------|---------------------------------------|
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| ASSETS | | | |
| Current Assets: | | | |
| Cash on hand and in banks | ¥ 19,708 | ¥ 23,785 | \$ 149,303 |
| Marketable securities (Note 5) | 2,214 | 2,845 | 16,773 |
| Cash and cash equivalents | 21,922 | 26,630 | 166,076 |
| Notes and accounts receivable (Note 7): | | | |
| Trade | 38,400 | 38,926 | 290,909 |
| Unconsolidated subsidiaries and affiliates (Note 11) | 852 | 1,405 | 6,454 |
| | 39,252 | 40,331 | 297,363 |
| Less: Allowance for bad debts | (1,562) | (1,328) | (11,833) |
| | 37,690 | 39,003 | 285,530 |
| Inventories (Note 4) | 48,620 | 44,164 | 368,333 |
| Prepaid expenses and other (Note 11) | 6,711 | 7,888 | 50,841 |
| Total current assets | 114,943 | 117,685 | 870,780 |
| Investments and Advances: | | | |
| Investments in securities (Notes 5 and 7) | 14,677 | 14,153 | 111,189 |
| Investments in and advances to unconsolidated subsidiaries and affiliates (Note 6) | 676 | 508 | 5,121 |
| Other investments and advances | 3,461 | 3,176 | 26,220 |
| | 18,814 | 17,837 | 142,530 |
| Property, Plant and Equipment (Note 7): | | | |
| Buildings and structures | 23,668 | 24,426 | 179,303 |
| Machinery and equipment | 52,841 | 55,180 | 400,311 |
| | 76,509 | 79,606 | 579,614 |
| Less: Accumulated depreciation | (53,653) | (56,138) | (406,462) |
| | 22,856 | 23,468 | 173,152 |
| Land | 9,094 | 8,520 | 68,894 |
| Construction in progress | 887 | 201 | 6,719 |
| | 32,837 | 32,189 | 248,765 |
| Other Assets | 6,841 | 6,543 | 51,826 |
| Adjustments on Foreign Currency Translation (Note 2(4)B) | 4,433 | 4,204 | 33,583 |
| | ¥177,868 | ¥178,458 | \$1,347,484 |

The accompanying notes are an integral part of these statements.

| | Millions of Yen | | Thousands of U.S. Dollars (Note 3) |
|--|-----------------|----------------|---------------------------------------|
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | |
| Current Liabilities: | | | |
| Short-term bank loans (Notes 7 and Note 11) | ¥ 67,149 | ¥ 71,492 | \$ 508,705 |
| Current portion of long-term debt (Note 7) | 6,942 | 9,101 | 52,591 |
| Notes and accounts payable: | | | |
| Trade | 31,120 | 29,650 | 235,758 |
| Unconsolidated subsidiaries and affiliates (Note 11) | 480 | 383 | 3,636 |
| | 31,600 | 30,033 | 239,394 |
| Accrued expenses | 7,860 | 8,250 | 59,545 |
| Income taxes payable (Note 8) | 1,089 | 224 | 8,250 |
| Other current liabilities | 5,029 | 5,168 | 38,098 |
| Total current liabilities | 119,669 | 124,268 | 906,583 |
| Long-Term Debt (Note 7) | 14,776 | 14,609 | 111,939 |
| Accrued Employees' Severance Indemnities | 4,549 | 4,366 | 34,462 |
| Minority Interests in Consolidated Subsidiaries | 956 | 1,025 | 7,242 |
| Total liabilities | 139,950 | 144,268 | 1,060,226 |
| Lease Commitments and Contingent Liabilities (Note 9) | | | |
| Shareholders' Equity: | | | |
| Common stock, par value ¥50 per share; | | | |
| Authorized: 450,000,000 shares | | | |
| Issued: 155,624,878 shares at March 31, 1998 and 1997 | 19,433 | 19,433 | 147,220 |
| Additional paid-in capital | 26,935 | 39,310 | 204,053 |
| Legal reserve | 288 | 1,954 | 2,182 |
| Deficit | (8,738) | (26,507) | (66,197) |
| | 37,918 | 34,190 | 287,258 |
| | ¥177,868 | ¥178,458 | \$1,347,484 |

The accompanying notes are an integral part of these statements.

Consolidated Statements of Income for the years ended March 31, 1998, 1997 and 1996

| | Millions of Yen | | | Thousands of U.S. Dollars (Note 3) |
|---|-----------------|-----------------|-----------------|---------------------------------------|
| | March 31, | | | March 31, |
| | 1998 | 1997 | 1996 | 1998 |
| Net Sales (Note 11) | ¥196,006 | ¥182,278 | ¥164,625 | \$1,484,894 |
| Cost of sales (Note 11) | 145,593 | 136,091 | 123,944 | 1,102,977 |
| Gross profit | 50,413 | 46,187 | 40,681 | 381,917 |
| Selling, General and Administrative Expenses (Notes 11 and 12) | 42,440 | 39,415 | 39,048 | 321,515 |
| Operating income (Note 10) | 7,973 | 6,772 | 1,633 | 60,402 |
| Other Income (Expenses): | | | | |
| Interest income | 619 | 638 | 445 | 4,689 |
| Interest expenses | (3,432) | (3,204) | (3,376) | (26,000) |
| Provision for allowance for bad debts | — | (271) | — | — |
| Gain (loss) on sale or disposal of property, plant and equipment, net | (588) | (222) | (126) | (4,455) |
| Loss from write-down and disposal of inventories | — | (395) | (185) | — |
| Officers' retirement expenses | (392) | — | (387) | (2,970) |
| Gain on sale of investments in securities | 601 | 201 | 457 | 4,553 |
| Loss from write-down of securities | (845) | (322) | — | (6,401) |
| Exchange income (loss), net | 660 | (572) | 966 | 5,000 |
| Other, net | 219 | (49) | (309) | 1,659 |
| | (3,158) | (4,196) | (2,515) | (23,925) |
| Income (loss) before income taxes | 4,815 | 2,576 | (882) | 36,477 |
| Income Taxes (Note 8) | 950 | 533 | 453 | 7,197 |
| | 3,865 | 2,043 | (1,335) | 29,280 |
| Minority Interests in Income (Loss) of Consolidated Subsidiaries | (151) | (181) | (32) | (1,144) |
| Equity in Income (Loss) of Affiliates | 26 | (349) | (107) | 197 |
| Adjustments on Foreign Currency Translation (Note 2(4)B) | — | — | (831) | — |
| Net income (loss) | ¥ 3,740 | ¥ 1,513 | ¥ (2,305) | \$ 28,333 |
| | | Yen | | U.S. Dollars (Note 3) |
| Per Share: | | | | |
| Net income (loss) | ¥ 24.0 | ¥ 9.7 | ¥ (14.8) | \$ 0.182 |
| Cash dividends | ¥ 3.0 | ¥ 0 | ¥ 0 | \$ 0.023 |

The accompanying notes are an integral part of these statements.

Consolidated Statements of Shareholders' Equity for the years ended March 31, 1998, 1997 and 1996

| | Number of shares of common stock (thousands) | Millions of Yen | | | |
|--|---|-----------------|----------------------------------|------------------|-----------|
| | | Common stock | Additional paid-in capital | Legal reserve | Deficit |
| Balance at March 31, 1995 | 155,625 | 19,433 | 39,325 | 1,881 | (24,381) |
| Net loss for the year ended March 31, 1996 | — | — | — | — | (2,305) |
| Adjustments on foreign currency translation (Note 2(4)B) | — | — | — | — | (1,046) |
| Transfer to legal reserve | — | — | — | 37 | (37) |
| Subsidy from French government paid back for reduced employment | — | — | (11) | — | — |
| Adjustment due to inflation accounting adopted by an affiliate | — | — | — | — | 133 |
| Officers' bonuses | — | — | — | — | (3) |
| Balance at March 31, 1996 | 155,625 | 19,433 | 39,314 | 1,918 | (27,639) |
| Net income for the year ended March 31, 1997 | — | — | — | — | 1,513 |
| Transfer to legal reserve | — | — | — | 36 | (36) |
| Subsidy from French government paid back for reduced employment | — | — | (11) | — | — |
| Increase (decrease) due to inclusion of subsidiaries additionally into consolidation ... | — | — | — | — | (251) |
| Adjustment due to inflation accounting adopted by an affiliate | — | — | — | — | (86) |
| Other appropriation of overseas subsidiary | — | — | 7 | — | (8) |
| Balance at March 31, 1997 | 155,625 | 19,433 | 39,310 | 1,954 | (26,507) |
| Net income for the year ended March 31, 1998 | — | — | — | — | 3,740 |
| Transfer to legal reserve | — | — | — | 2 | (2) |
| Subsidy from French government paid back for reduced employment | — | — | (8) | — | — |
| Increase (decrease) due to inclusion of subsidiaries additionally into consolidation ... | — | — | — | — | (4) |
| Transfer from legal reserve | — | — | — | (1,668) | 1,668 |
| Transfer from additional paid-in capital | — | — | (12,367) | — | 12,367 |
| Balance at March 31, 1998 | 155,625 | ¥ 19,433 | ¥ 26,935 | ¥ 288 | ¥ (8,738) |

| | Number of shares of common stock (thousands) | Thousands of U.S. Dollars (Note 3) | | | |
|--|---|------------------------------------|----------------------------------|------------------|-------------|
| | | Common stock | Additional paid-in capital | Legal reserve | Deficit |
| Balance at March 31, 1997 | 155,625 | \$147,220 | \$297,803 | \$14,803 | \$(200,810) |
| Net income for the year ended March 31, 1998 | — | — | — | — | 28,333 |
| Transfer to legal reserve | — | — | — | 15 | (15) |
| Subsidy from French government paid back for reduced employment | — | — | (61) | — | — |
| Increase (decrease) due to inclusion of subsidiaries additionally into consolidation ... | — | — | — | — | (30) |
| Transfer from legal reserve | — | — | — | (12,636) | 12,636 |
| Transfer from additional paid-in capital | — | — | (93,689) | — | 93,689 |
| Balance at March 31, 1998 | 155,625 | \$147,220 | \$204,053 | \$ 2,182 | \$ (66,197) |

The accompanying notes are an integral part of these statements.

Consolidated Statements of Cash Flows for the years ended March 31, 1998, 1997 and 1996

| | Millions of Yen | | | Thousands of U.S. Dollars (Note 3) |
|--|-----------------|----------------|----------------|---------------------------------------|
| | March 31, | | | March 31, |
| | 1998 | 1997 | 1996 | 1998 |
| Cash flows from Operating Activities: | | | | |
| Net income (loss) | ¥ 3,740 | ¥ 1,513 | ¥ (2,305) | \$ 28,333 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | |
| Depreciation and amortization | 6,514 | 5,724 | 5,876 | 49,349 |
| Loss on sale or disposal of property, plant and equipment and other investments | 588 | 222 | 126 | 4,455 |
| Losses from write-down of securities | 845 | 322 | — | 6,401 |
| Increase in accrued severance indemnities | 183 | 77 | 249 | 1,386 |
| Provision for allowance for bad debts | — | 271 | — | — |
| Loss from write-down and disposal of inventories | — | 395 | 185 | — |
| Exchange loss, net | — | 572 | — | — |
| Equity in (income) loss of affiliates | (26) | 349 | 107 | (197) |
| Changes in assets and liabilities: | | | | |
| Decrease (increase) in notes and accounts receivable | 1,374 | (6,292) | 454 | 10,409 |
| Decrease (increase) in inventories | (4,456) | (5,253) | (4,455) | (33,757) |
| Decrease (increase) in prepaid expenses and other | 1,116 | (2,390) | 1,400 | 8,455 |
| Increase (decrease) in notes and accounts payable | 1,567 | (1,875) | 2,997 | 11,871 |
| Increase (decrease) in accrued expenses | (390) | (578) | 1,361 | (2,955) |
| Increase (decrease) in income taxes payable | 865 | (191) | 67 | 6,553 |
| Increase (decrease) in other current liabilities | (139) | 2,902 | 282 | (1,053) |
| Other payments | (1,950) | (1,777) | (1,097) | (14,773) |
| Net cash provided by operating activities | 9,831 | (6,009) | 5,247 | 74,477 |
| Cash Flows from Investing Activities: | | | | |
| Acquisition of property plant and equipment | (7,284) | (6,669) | (4,917) | (55,181) |
| Proceeds from sale of property, plant and equipment | 876 | 415 | 194 | 6,636 |
| Decrease (increase) in investments and advances | (1,796) | (1,311) | (284) | (13,606) |
| Net cash used for investing activities | (8,204) | (7,565) | (5,007) | (62,151) |
| Cash Flows from Financing Activities: | | | | |
| Borrowing of long-term debt | 11,821 | 6,869 | 6,916 | 89,553 |
| Repayment of long-term debt | (13,813) | (9,013) | (6,520) | (104,644) |
| Increase (decrease) in short-term bank loans | (4,343) | 14,065 | 6,222 | (32,901) |
| Net cash provided by/(used for) financing activities | (6,335) | 11,921 | 6,618 | (47,992) |
| Net Change in Cash and Cash Equivalents | (4,708) | (1,653) | 6,858 | (35,666) |
| Cash and Cash Equivalents at Beginning of Year | 26,630 | 28,283 | 21,425 | 201,742 |
| Cash and Cash Equivalents at End of Year | ¥21,922 | ¥26,630 | ¥28,283 | \$166,076 |

The accompanying notes are an integral part of these statements.

Notes to the Consolidated Financial Statements

1. BASIS OF PRESENTING THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of Clarion Co., Ltd. (the "Company") have been prepared based on the accounting records of the Company and its consolidated domestic subsidiaries, which are maintained in accordance with the provisions set forth in the Japanese Commercial Code and in conformity with generally accepted accounting principles prevailing in Japan.

The consolidated financial statements also include the accounts of the overseas subsidiaries as listed below. The accounts of these subsidiaries and overseas affiliates accounted for by the equity method are based on their financial statements prepared in conformity with

generally accepted accounting principles and practices prevailing in the respective countries in which the subsidiaries and affiliates have been incorporated. In general, no adjustments on the accounts of overseas consolidated subsidiaries have been reflected in the accompanying consolidated financial statements to comply with the Japanese accounting principles and practices followed by the Company.

Relevant notes have been added, and certain reclassifications of account balances as disclosed in the consolidated financial statements in Japan, have been made so as to present them in a form which is more familiar to readers outside Japan.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(1) Scope of Consolidation

The Company had 68 subsidiaries at March 31, 1998, (64 at March 31, 1997). The consolidated financial statements for the year ended March 31, 1998 include the accounts of the Company and its 62 subsidiaries

(59 at March 31, 1997) (together, referred to as the "Companies"). The major consolidated subsidiaries are listed below:

| | |
|--|--|
| * Clarion Shoji Co., Ltd. ("Clarion Shoji") | 100% owned |
| * Clarion Tokyo Sales Co., Ltd. | 100% owned |
| * Clarion Kansai Sales Co., Ltd. | 100% owned |
| * Clarion Chugoku Sales Co., Ltd. | 100% owned |
| * Clarion Shikoku Sales Co., Ltd. | 100% owned |
| * Fukuoka Clarion Co., Ltd. | 100% owned |
| * Tochigi Clarion Electronics Co., Ltd. | 100% owned |
| * Clarion Corporation of America ("CCA") | 94.8% owned by the Company and 5.2% owned by Clarion Shoji |
| * Clarion Sales Corporation | 100% owned by CCA |
| * Clarion Manufacturing Corporation of America | 100% owned by CCA |
| * Clarion Canada Inc. | 100% owned by CCA |
| * McIntosh Laboratory Inc. | 100% owned by CCA |
| * Ungo Security Corporation | 100% owned by CCA |
| * Clarion Deutschland GmbH | 100% owned |
| * Clarion Svenska AB | 100% owned |
| * Clarion (G.B.) Ltd. | 100% owned |
| * Clarion France S.A. | 99.3% owned |
| * Clarion Spain S.A. | 100% owned |
| * Clarion (H.K.) Co., Ltd. | 100% owned |
| * Crystal Precision (M) Sdn., Bhd. | 75% owned |
| * Clarion (Taiwan) Manufacturing Co., Ltd. ("CTC") | 100% owned |
| * Clarion Manufacturing Corporation of the Philippines | 100% owned |
| * Clarion Europa GmbH | 100% owned |
| * Clarion Australia Pty. Ltd. | 100% owned |
| * Clarion Asia Pte. Ltd. | 100% owned |
| * Clarion Electronics (S) Pte. Ltd. | 100% owned |
| * Clarion (H.K.) Industries Co., Ltd. ("CHI") | 100% owned |
| * Clarion Orient Co., Ltd. ("COC") | 51% owned by CHI |
| * Dongguan Clarion Orient Electronics Co., Ltd. | 100% owned by COC |
| * Clarion Mitsuwa Philippines, Inc. | 51% owned |
| * Electronica Clarion, S.A. de C.V. | 40% owned by the Company and 60% owned by CCA |
| * Dispositivos de Precision Electronica, S.A. de C.V. | 40% owned by the Company and 60% owned by CCA |
| * Ultra Industrial, S.A. de C.V. | 40% owned by the Company and 60% owned by CCA |
| * Comercializadora Clarion S.A. de C.V. | 40% owned by the Company and 60% owned by CCA |
| * Clarion (Cayman) Co., Ltd. | 100% owned by CTC |
| * McIntosh Sales Corporation | 100% owned by CCA |
| * InfoGation Corporation | 64.1% owned by the Company and 25.6% owned by CCA |

The accounts of additional four subsidiaries were included in consolidation in the year ended March 31, 1998 as two subsidiaries were newly incorporated and two subsidiaries started their sales activities.

One subsidiary was excluded from consolidation due to merger into other consolidated subsidiary.

The three unconsolidated subsidiaries had total assets, net sales and net income, none of which, in the aggregate, is significant, in relation to those of the consolidated financial statements of the Companies and therefore, have not been consolidated with the Companies.

(2) Consolidation and Elimination

Significant intercompany transactions, account balances and unrealized profits among the Companies have been eliminated. The Company and its consolidated subsidiaries, except for Electronica Clarion, S.A. DE C.V., Dispositivos de Precision Electronica, S.A. DE C.V., Ultra Industrial, S.A. DE C.V. and Comercializadora Clarion, S.A. DE C.V. which use a fiscal year ending December 31, use a fiscal year ending March 31 of each year.

In consolidating the accounts of these subsidiaries, balances as at and for the year ending December 31 were used with appropriate adjustments to recognize effects of any material transactions between December 31 and March 31.

Any difference arising from elimination of the cost of an investment in a subsidiary against the amount of underlying equity in net assets of the subsidiary is, if material, deferred as an asset or a liability, as the case may be, and amortized over a period of 5 years on a straight-line basis except for the differences arising from the elimination of investments in stock of consolidated subsidiaries, McIntosh Laboratory Inc., Electronica Clarion, S.A. DE C.V., Dispositivos de Precision Electronica, S.A. DE C.V., Ultra Industrial, S.A. DE C.V. and Comercializadora Clarion S.A. DE C.V.

The differences arising from acquisition of the equity interests in these subsidiaries have been appropriately allocated to the value of respective assets from which the differences originate and the unidentifiable portion of the differences remained unallocated are deferred as an asset and amortized over a period of 20 years on a straight-line basis.

With respect to the elimination of unrealized intercompany profits included in inventories or other assets remaining within the Companies at the balance sheet date, such profits have been entirely eliminated and charged to the consolidated net income.

(3) Investments in Unconsolidated Subsidiaries and Affiliates

At March 31, 1998, the Company had 11(11 for 1997) affiliates (meaning those companies between 20% to 50% of the share capital of which is held directly or indirectly by the Company).

The investments in 1 affiliate at March 31, 1998(1 for 1997) were accounted for by the equity method thereby the equity in earnings of the affiliate is recognized by the Company.

The investments in 3 unconsolidated subsidiaries and the remaining 10 affiliates at March 31, 1998 (10 affiliates at March 31, 1997) are not accounted for by the equity method since these companies' combined net income (loss) and retained earnings in the aggregate are not significant in relation to consolidated net income (loss) and consolidated retained earnings. Investments in these companies are carried at cost, except for certain companies which have incurred substantial losses and are not expected to recover such losses in the near future. Appropriate write-downs are recorded for such investments. Cost is determined by the moving average method.

(4) Foreign Currency Translation

A. Translation of foreign currency transactions:

Revenue and expense items arising from transactions denominated in foreign currencies are generally translated into Japanese yen at the rates effective at the respective transaction dates.

Foreign currency deposits and short-term receivables and payables denominated in foreign currencies are translated into Japanese yen at the current exchange rate prevailing at the respective balance sheet dates and the resulting translation gains or losses are included in determination of net income for the year.

Long-term receivables and payables denominated in foreign currencies including investments in overseas unconsolidated subsidiaries and affiliates are translated at the historical rates prevailing at the transaction dates.

Exceptionally, receivables and payables denominated in foreign

currencies which are hedged by forward exchange contracts are translated at the contracted rate of exchange.

The new Japanese accounting standards for translation of transactions and account balances denominated in foreign currencies have been amended and became effective in the year ended March 31, 1997. The new standards were adopted by the Company and its domestic subsidiaries during the year ended March 31, 1997. If the new standards had been applied in the year ended March 31, 1996, there would have been no significant effect on the accompanying consolidated financial statements.

B. Translation of foreign currency financial statements (accounts of overseas consolidated subsidiaries):

The translation of foreign currency financial statements of overseas subsidiaries or affiliates into Japanese yen for consolidation purposes is made according to the following categories:

Until the year ended March 31, 1996, short-term monetary items had been translated at the current rates of exchange at the respective balance sheet date. In contrast short-term non-monetary items and all long-term assets and liabilities had been translated at the historical rates. Net income (loss) for the year and the balance of retained earnings (deficit) at year-end are translated at the current exchange rate while revenue and expense items had been translated at the average rate or at the historical rate, as appropriate.

Under this translation method, certain adjusting accounts had been set up in the balance sheets, statements of operations and statements of shareholders' equity to enable balancing of debit and credit totals as well as the reconciliation of the beginning balance with the ending balance of retained earnings (deficit). Such adjusting account balances are shown as "Adjustments on foreign currency translation" in the accompanying consolidated financial statements.

In compliance with the new accounting standards for foreign currency transactions, which became effective in the year ended March 31, 1997, the Company changed its translation method. Under the new standards, all assets and liabilities are translated into Japanese yen at current exchange rates while capital accounts is translated at historical rates, and revenue and expense items are translated at the average exchange rates during the year.

If the new standards had been applied in the year ended March 31, 1996, loss before income taxes was increased by ¥867 million.

(5) Accounting for leases

For finance leases other than those which are deemed to transfer the ownership of the leased assets to lessees, the Company and domestic consolidated subsidiaries account by the method that is applicable to ordinary operating leases.

(6) Income Taxes

Income taxes applicable to the Company and its consolidated domestic subsidiaries are provided based on amounts required by the tax returns for the year. No tax effect is recorded for timing differences in the recognition of certain expenses between tax and financial reporting.

Income taxes applicable to consolidated overseas subsidiaries (principally subsidiaries in the United States of America) are accounted for by the interperiod tax allocation method which is a common practice in those countries.

(7) Other Accounting Policies

The other accounting policies employed by the Companies in preparing the accompanying consolidated financial statements are described in Note 2 of the Notes to Non-Consolidated Financial Statements contained elsewhere in this reports. Accordingly, the accompanying consolidated financial statements should be read in conjunction with such notes.

3. UNITED STATES DOLLAR AMOUNTS

The accounts of the Company and the consolidated financial statements and notes presented herein are expressed in Japanese yen, and, solely for the convenience of the reader, have been translated into U.S. dollars at

the rate of ¥132=U.S.\$1, the rate prevailing on March 31, 1998. This translation should not be construed as a representation that the yen amounts shown could be so converted into U.S.dollars.

4. INVENTORIES

Inventories at March 31, 1998 and 1997 consisted of:

| | Millions of Yen | | Thousands of U.S. Dollars |
|----------------------------------|-----------------|---------|---------------------------|
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| Finished products | ¥31,520 | ¥26,196 | \$238,788 |
| Work in process | 2,684 | 3,063 | 20,333 |
| Raw materials and supplies | 14,416 | 14,905 | 109,212 |
| | ¥48,620 | ¥44,164 | \$368,333 |

5. MARKETABLE SECURITIES AND INVESTMENTS IN SECURITIES

Marketable securities (current assets) and investments in securities (non-current assets) at March 31, 1998 and 1997 consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|--|-----------------|---------|---------------------------|
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| Marketable securities: | | | |
| Listed corporate shares | ¥ 1,616 | ¥ 2,233 | \$ 12,243 |
| Bonds, including government bonds and other | 598 | 612 | 4,530 |
| | ¥ 2,214 | ¥ 2,845 | \$ 16,773 |
| Investment in securities: | | | |
| Listed corporate shares | ¥14,188 | ¥13,709 | \$107,485 |
| Bonds | 115 | 119 | 871 |
| Beneficially certificates of investment trusts | 28 | 24 | 212 |
| Other unquoted equity securities | 346 | 301 | 2,621 |
| | ¥14,677 | ¥14,153 | \$111,189 |

Market value and net unrealized gains (loss) of listed corporate shares at March 31, 1998 and 1997 were as follows:

| | Market Value | | |
|--------------------------------------|-----------------------------|----------|---------------------------|
| | Millions of Yen | | Thousands of U.S. Dollars |
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| Listed corporate shares included in: | | | |
| Marketable securities | ¥ 1,051 | ¥ 1,204 | \$ 7,962 |
| Investments in securities | ¥ 9,120 | ¥11,693 | \$69,091 |
| | | | |
| | Net Unrealized Gains (Loss) | | |
| | Millions of Yen | | Thousands of U.S. Dollars |
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| Listed corporate shares included in: | | | |
| Marketable securities | ¥(565) | ¥(1,029) | \$(4,281) |
| Investments in securities | ¥(5,068) | ¥(2,016) | \$(38,394) |

6. INVESTMENTS IN AND ADVANCES TO UNCONSOLIDATED SUBSIDIARIES AND AFFILIATES

Investments in and advances to unconsolidated subsidiaries and affiliates of the Companies at March 31, 1998 and 1997 were as follows:

| | Company's direct and indirect ownership percentage (*1) | Millions of Yen | | Thousands of U.S. Dollars |
|--|---|-----------------|------|------------------------------|
| | | March 31, | | March 31, |
| | | 1998 | 1997 | 1998 |
| Precision Metal S.A. de C.V. (*3) | 100% | ¥256 | — | \$1,939 |
| Clarion Hungary Elektronikai Kft. (*3) | 100 | 76 | — | 576 |
| Clarion (Malaysia) Sdn., Bhd. (*4) | 45 | 162 | 211 | 1,227 |
| InfoGation Corporation (*2) | 90 | — | 124 | — |
| Higo Clarion Co., Ltd. | 42 | 37 | 37 | 280 |
| Other | — | 145 | 136 | 1,099 |
| | | ¥676 | ¥508 | \$5,121 |

(*1) As of March 31, 1998.

(*2) This company was included in consolidation in the year ended March 31, 1998.

(*3) These company were incorporated in the year ended March 31, 1998.

(*4) This company was accounted for by the equity method and the carrying value was adjusted to reflect the Company's equity in net income.

7. SHORT-TERM BANK LOANS AND LONG-TERM DEBT

Short-term bank loans outstanding at March 31, 1998 and 1997 are represented generally by 90-day notes issued by the Companies to banks and bear interest at average annual rates of primarily 3.3% and 3.1%, respectively.

The maximum and average outstanding balances of short-term bank loans for the years ended March 31, 1998, 1997 and 1996 were as follows:

| | Millions of Yen | | | Thousands of U.S. Dollars |
|-----------------------|-----------------|---------|---------|------------------------------|
| | March 31, | | | March 31, |
| | 1998 | 1997 | 1996 | 1998 |
| Maximum balance | ¥74,091 | ¥66,431 | ¥57,427 | \$561,295 |
| Average balance | ¥65,271 | ¥60,470 | ¥54,250 | \$494,477 |

As is customary in Japan, bank loans are made under general agreements to the effect that, with respect to all present or future loans, the Company and its consolidated domestic subsidiaries shall, under certain circumstances, provide collateral (including sums on deposit with the bank) or guarantors therefore immediately upon the bank's request, and

that any collateral furnished pursuant to such agreement or otherwise will be applicable to all indebtedness to the bank. The Company and its consolidated domestic subsidiaries have not received any such requests to date.

Long-term debt at March 31, 1998 and 1997 consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|--|-----------------|---------|------------------------------|
| | March 31, | | March 31, |
| | 1998 | 1997 | 1998 |
| Loans principally from banks and insurance companies due from 1997 to 2003: | | | |
| Secured by collateral | ¥15,669 | ¥18,578 | \$118,704 |
| Unsecured | 5,615 | 4,560 | 42,538 |
| Long-term payables | 306 | 363 | 2,318 |
| Deposits from dealers | 128 | 209 | 970 |
| | 21,718 | 23,710 | 164,530 |
| Less: Portion due within one year | (6,942) | (9,101) | (52,591) |
| | ¥14,776 | ¥14,609 | \$111,939 |

At March 31, 1998, assets pledged as collateral for short-term bank loans and long-term debt were as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|---------------------------------|--------------------|------------------------------|
| Notes receivable | ¥ 230 | \$ 1,742 |
| Net book value of: | | |
| Buildings and structures | 4,156 | 31,485 |
| Machinery and equipment | 262 | 1,985 |
| Land | 6,246 | 47,318 |
| Investments in securities | 12,576 | 95,273 |
| | ¥23,470 | \$177,803 |

8. INCOME TAXES

The amounts of income tax expenses as shown in the consolidated statements of income for the years ended March 31, 1998, 1997 and 1996 represent the total of income taxes payable by the Company and respective consolidated subsidiaries based on individual tax returns filed with the tax authorities for each year. These amounts are the reflection of net loss incurred by certain consolidated subsidiaries, which are included in arriving at the amount of "income (loss) before income taxes" but are not available to reduce taxable income of other consolidated subsidiaries since the tax returns are filed by each company within the Companies individually.

The Company incurred net loss from its operations in the year 1994

and prior thereto. As allowed by the tax laws, the net loss has been carried forward to the succeeding 5-year period to offset against future taxable income of the Company. In the accompanying consolidated financial statements, the tax benefits of net loss carryforward are recognized when realized by means of an offset against taxable income of each year.

"Income taxes" of the Company reflected in the consolidated statements of operations for the years ended March 31, 1998, 1997 and 1996 are mainly represented by per-capital levy of resident income taxes imposed by local governments irrespective of taxable income.

9. LEASE COMMITMENTS AND CONTINGENT LIABILITIES

(1) Finance Leases

The Company and its domestic consolidated subsidiaries account for all finance lease contracts other than those by which the ownership of the leased assets to be transferred to lessees by the method similar to the operating lease method.

Lease rental expenses and revenues on finance lease contracts without ownership-transfer for the year ended March 31, 1998 and 1997 were summarized as follows:

| | Millions of Yen | | Thousands of U.S. Dollars |
|-----------------------------|-----------------|--------|------------------------------|
| | 1998 | 1997 | 1998 |
| Lease rental expenses | ¥1,165 | ¥1,163 | \$ 8,826 |
| Lease rental revenues | ¥ 102 | ¥ 30 | \$ 773 |

The amount of outstanding future lease payments due at March 31, 1998, which not included the portion of interest thereon, was summarized as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|-----------------------|--------------------|------------------------------|
| Future lease payments | | |
| Within one year | ¥ 775 | \$ 5,871 |
| Over one year | 1,999 | 15,144 |
| Total | ¥2,774 | \$21,015 |

The amount of outstanding future lease reception due at March 31, 1998 which included the portion of interest, was summarized as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|------------------------|--------------------|------------------------------|
| Future lease reception | | |
| Within one year | ¥120 | \$ 909 |
| Over one year | 137 | 1,038 |
| Total | ¥257 | \$1,947 |

(2) Contingent Liabilities

The Companies were contingently liable as a guarantor of indebtedness of affiliates and other companies in the aggregate amount of ¥77 million (\$583 thousand) at March 31, 1998. The Companies were also

contingently liable for outstanding notes discounted by banks in the ordinary course of business, amounting to ¥311 million (\$2,356 thousand) at March 31, 1998.

10. SEGMENT INFORMATION

(I) Information by Industry Segment

The Company and its subsidiaries operate principally in three industrial segments.

| Industry Segment | Major Products/Services |
|------------------|---|
| Car equipment | Car audio equipment (Car radios, car stereo players, system components, other audio equipment, assemblies and others) |
| Audio equipment | Karaoke system (karaoke systems and music software such as music tapes and video disks) |
| Others | Bus amplifiers, car television with diversity antenna system and VCRs, and SS modems |

Sales of the Company and subsidiaries for the year ended March 31, 1998 and 1997, classified by industry segments are summarized as follows:

| | Millions of Yen | | | | |
|-------------------------------|-----------------------------------|-----------------|-----------|----------------------------|----------|
| | For the year ended March 31, 1998 | | | | |
| | Industry Segment | | | | |
| | Car equipment | Audio equipment | Others | Elimination or All Company | Total |
| Net sales | ¥165,555 | ¥11,521 | ¥18,930 | ¥ — | ¥196,006 |
| Operating expenses: | 155,680 | 11,497 | 20,856 | — | 188,033 |
| Operating income (loss) | ¥ 9,875 | ¥ 24 | ¥ (1,926) | ¥ — | ¥ 7,973 |
| Assets | ¥141,175 | ¥ 9,699 | ¥13,180 | ¥13,814 | ¥177,868 |
| Depreciation | ¥ 5,445 | ¥ 350 | ¥ 719 | ¥ — | ¥ 6,514 |
| Capital expenditure | ¥ 6,980 | ¥ 845 | ¥ 858 | ¥ — | ¥ 8,683 |

| | Millions of Yen | | | | |
|-------------------------------|-----------------------------------|-----------------|---------|----------------------------|----------|
| | For the year ended March 31, 1997 | | | | |
| | Industry Segment | | | | |
| | Car equipment | Audio equipment | Others | Elimination or All Company | Total |
| Net sales | ¥143,786 | ¥13,051 | ¥25,441 | ¥ — | ¥182,278 |
| Operating expenses: | 136,632 | 12,941 | 25,933 | — | 175,506 |
| Operating income (loss) | ¥ 7,154 | ¥ 110 | ¥ (492) | ¥ — | ¥ 6,772 |
| Assets | ¥137,398 | ¥10,729 | ¥17,167 | ¥ 13,164 | ¥178,458 |
| Depreciation | ¥ 4,669 | ¥ 391 | ¥ 664 | ¥ — | ¥ 5,724 |
| Capital expenditure | ¥ 6,577 | ¥ 984 | ¥ 740 | ¥ — | ¥ 8,301 |

| | Thousands of U.S. Dollars | | | | |
|-------------------------------|-----------------------------------|-----------------|-------------|----------------------------|-------------|
| | For the year ended March 31, 1998 | | | | |
| | Industry Segment | | | | |
| | Car equipment | Audio equipment | Others | Elimination or All Company | Total |
| Net sales | \$1,254,205 | \$ 87,280 | \$143,409 | \$ — | \$1,484,894 |
| Operating expenses: | 1,179,394 | 87,098 | 158,000 | — | 1,424,492 |
| Operating income (loss) | \$ 74,811 | \$ 182 | \$ (14,591) | \$ — | \$ 60,402 |
| Assets | \$1,069,507 | \$ 73,477 | \$ 99,848 | \$104,652 | \$1,347,484 |
| Depreciation | \$ 41,250 | \$ 2,651 | \$ 5,447 | \$ — | \$ 49,349 |
| Capital expenditure | \$ 52,879 | \$ 6,401 | \$ 6,500 | \$ — | \$ 65,780 |

(II) Information by geographic segment

Sales of the Companies classified by geographic area (inside and outside Japan) for the years ended March 31, 1998 and 1997 are summarized as follows:

| Geographic area | Millions of Yen | | | | | | | | | |
|---|-----------------------------------|---------------------|-------------|--------------------|------------------|-----------------------------------|---------------------|-------------|--------------------|------------------|
| | For the year ended March 31, 1998 | | | | | For the year ended March 31, 1997 | | | | |
| | Sales to outside customers | Inter-segment sales | Total sales | Operating expenses | Operating income | Sales to outside customers | Inter-segment sales | Total sales | Operating expenses | Operating income |
| Domestic (inside Japan) | ¥107,351 | ¥ 64,230 | ¥171,581 | ¥166,599 | ¥4,982 | ¥107,359 | ¥ 49,241 | ¥156,600 | ¥151,847 | ¥4,753 |
| Outside Japan | | | | | | | | | | |
| North and Middle America (*1) | 54,726 | 12,674 | 67,400 | 66,201 | 1,199 | | | | | |
| Asia and Australia (*2) | 6,162 | 37,626 | 43,788 | 42,074 | 1,714 | | | | | |
| Europe (*3) | 27,767 | 445 | 28,212 | 26,781 | 1,431 | | | | | |
| | 88,655 | 50,745 | 139,400 | 135,056 | 4,344 | 74,919 | 28,983 | 103,902 | 102,693 | 1,209 |
| Total | 196,006 | 114,975 | 310,981 | 301,655 | 9,326 | 182,278 | 78,224 | 260,502 | 254,540 | 5,962 |
| Elimination of inter segment sales and expenses . | — | (114,975) | (114,975) | (113,622) | (1,353) | — | (78,224) | (78,224) | (79,034) | 810 |
| Consolidated total | ¥196,006 | ¥ — | ¥196,006 | ¥188,033 | ¥7,973 | ¥182,278 | ¥ — | ¥182,278 | ¥175,506 | ¥6,772 |

| Geographic area | Thousands of U.S. Dollars | | | | |
|---|-----------------------------------|---------------------|-------------|--------------------|------------------|
| | For the year ended March 31, 1998 | | | | |
| | Sales to outside customers | Inter-segment sales | Total sales | Operating expenses | Operating income |
| Domestic (inside Japan) | \$ 813,265 | \$ 486,591 | \$1,299,856 | \$1,262,114 | \$37,742 |
| Outside Japan | | | | | |
| North and Middle America (*1) | 414,591 | 96,015 | 510,606 | 501,523 | 9,083 |
| Asia and Australia (*2) | 46,682 | 285,046 | 331,728 | 318,742 | 12,986 |
| Europe (*3) | 210,356 | 3,371 | 213,727 | 202,886 | 10,841 |
| | 671,629 | 384,432 | 1,056,061 | 1,023,151 | 32,910 |
| Total | 1,484,894 | 871,023 | 2,355,917 | 2,285,265 | 70,652 |
| Elimination of inter segment sales and expenses | — | (871,023) | (871,023) | (860,773) | (10,250) |
| Consolidated total | \$1,484,894 | \$ — | \$1,484,894 | \$1,424,492 | \$60,402 |

Note: (*1) North and Middle America: America, Canada, Mexico

(*2) Asia and Australia: the People's Republic of China, the Republic of China, Singapore, Malaysia, Philippine, Australia

(*3) Europe: Germany, Sweden, England, Spain, France

(III) Export sales and sales by overseas subsidiaries

Export sales information of the Companies for the years ended March 31, 1998 and 1997 is presented below:

| Export sales and sales by overseas subsidiaries | Millions of Yen | | Thousands of U.S. Dollars |
|---|-------------------------------|---------|------------------------------|
| | For the years ended March 31, | | For the year ended March 31, |
| | 1998 | 1997 | 1998 |
| North, Middle and South America | ¥55,670 | — | \$421,742 |
| Europe | 29,775 | — | 225,568 |
| Other | 9,493 | — | 71,917 |
| | ¥94,938 | ¥82,258 | \$719,227 |
| Percentage of such against consolidated net sales | 48.4% | 45.1% | 48.4% |

11. UNAUDITED RELATED PARTY TRANSACTIONS

Material transactions of the Company with its related parties for the years ended March 31, 1998 and 1997 other than those eliminated in

the consolidation or indicated elsewhere in these statements were as follows:

| | | | Millions of Yen | | | | | |
|------------------------------------|---------------------------|-----------------------------|---|------------------------|---------|---|---------|-------|
| Name of related parties | Paid-in capital (million) | Equity ownership percentage | Transactions made in the year ended March 31, | | | Resulting account balance of the Company at March 31, | | |
| | | | Nature of business | Volume of transactions | | Account name | Balance | |
| | | | | 1998 | 1997 | | 1998 | 1997 |
| Clarion (Malaysia) Sdn., Bhd. | M\$4 | 45% | Purchases of products | ¥ 3,518 | ¥ 3,504 | Accounts payable | ¥ 179 | ¥ 144 |
| Tokai Clarion Co., Ltd. | ¥80 | 25% | Sales of products | ¥ 786 | ¥ 763 | Accounts receivable | ¥ 173 | ¥ 226 |
| Miwa Clarion Electronics Co., Ltd. | ¥10 | 40% | Purchases of products | ¥ 1,060 | ¥ 844 | Accounts payable | ¥ 76 | ¥ 81 |

The terms and conditions of transactions between the Company and its related parties are determined on the arm's length basis and by reference to normal market price level.

12. ANALYSIS OF SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

An analysis of selling, general and administrative expenses for each of the three years in the period ended March 31, 1998 is as follows:

| | Millions of Yen | | | Thousands of U.S. Dollars |
|-----------------------------------|-----------------|---------|---------|---------------------------|
| | 1998 | 1997 | 1996 | 1998 |
| Advertising expenses | ¥ 1,710 | ¥ 2,076 | ¥ 3,242 | \$ 12,955 |
| Packing and shipping charge | 3,138 | 2,720 | 2,537 | 23,773 |
| Sales commission expenses | 2,436 | 2,003 | 1,652 | 18,455 |
| Sales promotion expenses | 2,241 | 2,879 | 2,407 | 16,977 |
| Payroll costs | 14,521 | 14,627 | 13,840 | 110,008 |
| Depreciation | 1,333 | 1,307 | 1,383 | 10,098 |
| Rent | 2,113 | 1,961 | 1,936 | 16,007 |
| Other | 14,948 | 11,842 | 12,051 | 113,242 |
| | ¥42,440 | ¥39,415 | ¥39,048 | \$321,515 |

Report of the Independent Certified Public Accountants on the Consolidated Financial Statements

Coopers
& Lybrand

**Chuo
Audit
Corporation**
certified public accountants

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To: the Board of Directors of
Clarion Co., Ltd.

We have audited the consolidated balance sheets of Clarion Co., Ltd. and its subsidiaries as of March 31, 1998 and 1997, and the related consolidated statements of income and shareholders' equity and cash flows for each of the three years in the period ended March 31, 1998, all expressed in yen. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Clarion Co., Ltd. and its subsidiaries as of March 31, 1998 and 1997, and the consolidated results of their operations, the changes in their shareholders' equity and their cash flows for each of the three years in the period ended March 31, 1998, in conformity with accounting principles generally accepted in Japan applied on a consistent basis.

June 26, 1998
Tokyo, Japan

Chuo Audit Corporation
CHUO AUDIT CORPORATION