

Since 1948, Clarion has been a leader in the car audio electronics industry by developing highly innovative products which consistently set new standards for quality, ingenuity and durability. Around the world, the Clarion name stands for creativity and quality.

## CONSOLIDATED FINANCIAL HIGHLIGHTS

<i>For the years ended March 31,</i>	Millions of Yen		Thousands of U.S. Dollars
	<b>2001</b>	2000	<b>2001</b>
Net Sales .....	<b>¥188,686</b>	¥191,855	<b>\$1,522,892</b>
Operating (Loss) Income .....	<b>(2,058)</b>	3,332	<b>(16,613)</b>
Net (Loss) Income .....	<b>(7,762)</b>	(17,713)	<b>(62,654)</b>
Per Share of Common Stock (Yen or U.S. Dollars):			
Net (Loss) Income .....	<b>(49.88)</b>	(113.82)	<b>(0.403)</b>
Cash Dividends .....	—	—	—
<i>As at March 31,</i>			
Shareholders' Equity .....	<b>7,422</b>	20,403	<b>59,909</b>
Total Assets .....	<b>180,621</b>	171,011	<b>1,457,800</b>

Note: U.S. dollar amounts are translated, for convenience only, at ¥123.90 = U.S.\$1, the rate prevailing on March 31, 2001.

### CONTENTS

MESSAGE FROM THE PRESIDENT .....	1
REVIEW OF OPERATIONS .....	2
CONSOLIDATED FINANCIAL STATEMENTS .....	4
BOARD OF DIRECTORS AND AUDITORS,	
OTHER CORPORATE INFORMATION AND DIRECTORY .....	20