Clarion Co., Ltd.

Consolidated Financial Statements
March 31, 2012

## Six-Year Summary

|  | $\begin{aligned} & \text { Millions of yen, } \\ & \text { except per-share amounts } \end{aligned}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |  |
| For the Year |  |  |  |  |  |  |  |
| Net sales | ¥181,041 | ¥246,806 | ¥181,554 | \#174,762 | ¥178,318 | * 186,711 | \$2,271,702 |
| Japan | 93,365 | 151,015 | 105,991 | 93,892 | 93,089 | 96,917 | 1,179,191 |
| Americas | 49,537 | 55,497 | 46,440 | 55,499 | 59,611 | 62,024 | 754,649 |
| Asia and Australia | 14,475 | 12,952 | 12,461 | 11,886 | 13,963 | 16,928 | 205,963 |
| Europe | 23,663 | 27,340 | 16,661 | 13,482 | 11,653 | 10,840 | 131,898 |
| Car audio-visual equipment | 161,786 | 217,522 | 157,552 | 156,372 | 161,605 | 167,148 | 2,033,689 |
| Special equipment | 7,833 | 8,732 | 8,982 | 7,685 | 7,798 | 8,008 | 97,435 |
| Others | 11,422 | 20,551 | 15,018 | 10,704 | 8,915 | 11,554 | 140,576 |
| Cost of sales | 148,200 | 205,058 | 161,649 | 149,600 | 149,646 | 155,783 | 1,895,410 |
| Selling, general and administrative expenses | 29,768 | 36,281 | 32,354 | 24,537 | 23,735 | 23,053 | 280,495 |
| Operating income (loss) | 3,072 | 5,465 | $(12,449)$ | 624 | 4,936 | 7,873 | 95,796 |
| Other income (expenses), net | $(2,905)$ | $(1,167)$ | $(2,758)$ | 60 | $(2,482)$ | (482) | (5,874) |
| Income (loss) before income taxes and minority interests | 167 | 4,298 | $(15,208)$ | 684 | 2,454 | 7,390 | 89,922 |
| Provision (benefit) for income taxes | 938 | 2,903 | 4,776 | 129 | 1,063 | (150) | $(1,826)$ |
| Income (loss) before minority interests | (770) | 1,378 | $(19,984)$ | 555 | 1,390 | 7,540 | 91,748 |
| Minority interests in subsidiaries | 13 | 17 | 2 | 5 | 7 | 8 | 104 |
| Net income (loss) | (784) | 1,378 | $(19,987)$ | 549 | 1,383 | 7,532 | 91,643 |
| Research and development expenses | 12,560 | 27,772 | 30,329 | 18,616 | 20,095 | 20,910 | 254,413 |
| Capital investment | 6,074 | 6,855 | 5,796 | 1,946 | 1,601 | 3,361 | 40,894 |
| Net cash provided by (used in) operating activities | 8,820 | 10,771 | $(2,851)$ | 12,381 | 8,559 | 16,304 | 198,381 |
| Net cash used in investing activities | $(20,501)$ | $(9,247)$ | $(10,121)$ | $(3,350)$ | (5,768) | $(11,587)$ | (140,988) |
| Net cash provided by (used in) financing activities | 10,054 | 1,061 | 10,014 | $(7,731)$ | $(5,242)$ | (751) | (9,142) |
|  |  |  |  |  |  |  |  |
| Per share |  |  |  |  |  |  |  |
| Net income (loss) | ¥(2.78) | ¥4.88 | \#(70.85) | ¥1.95 | ¥4.90 | ¥26.71 | \$0.32 |
| Cash dividends | ¥2.00 | $¥ 2.00$ | - | - | - | - | - |
|  |  |  |  |  |  |  |  |
| At year end |  |  |  |  |  |  |  |
| Total assets | $¥ 149,490$ | ¥150,841 | *117,641 | ¥112,714 | ¥103,769 | ¥122,821 | \$1,494,358 |
| Total net assets | 34,231 | 32,125 | 9,135 | 9,312 | 8,728 | 16,579 | 201,717 |
| Interest-bearing debt | 41,483 | 42,838 | 54,160 | 46,862 | 42,096 | 41,927 | 510,132 |
|  |  |  |  |  |  |  |  |
| Ratio (\%) |  |  |  |  |  |  |  |
| Net assets ratio | 22.9 | 21.3 | 7.8 | 8.3 | 8.4 | 13.5 | 13.5 |
| ROE | (2.3) | 4.2 | (97.8) | 6.1 | 15.7 | 60.5 | 60.5 |
| ROA | (0.6) | 0.9 | (14.9) | 0.5 | 1.3 | 6.6 | 6.6 |
| Current ratio | 115.2 | 113.5 | 106.1 | 144.8 | 99.6 | 147.3 | 147.3 |

Notes: 1. Research and development expenses include labor and other expenses reported as cost of sales.
2. The translations of the Japanese yen amounts into U.S. dollars are included solely for the convenience of readers, using the
prevaling exchange rate at March 31,2012 , which was $¥ 82.19$ to U.S. \$

## Consolidated Balance Sheets



|  | March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |  |
|  | (Millions of yen) |  | (Thousands of U.S. dollars) |  |
| LIABILITIES AND NET ASSETS |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Short-term loans (Notes 9 and 10)... | ¥ 621 | ¥ 20,643 | \$ | 7,559 |
| Trade notes and accounts payable (Notes 9 and 22)..................................... | 32,153 | 23,704 |  | 391,204 |
| Accrued bonuses... | 1,914 | 1,779 |  | 23,293 |
| Lease obligations (Note 10)... | 422 | 385 |  | 5,142 |
| Accrued expenses (Note 22) .................................................................... | 7,645 | 6,818 |  | 93,016 |
|  | 769 | 697 |  | 9,356 |
| Accrued warranty costs | 327 | 417 |  | 3,979 |
| Accrued disaster losses.. | - | 384 |  | - |
| Other current liabilities (Note 9)................................................................. | 8,289 | 6,082 |  | 100,863 |
| Total current liabilities. | 52,142 | 60,913 |  | 634,416 |
| Long-term liabilities: |  |  |  |  |
| Long-term loans (Notes 9, 10 and 22). | 40,423 | 20,717 |  | 491,828 |
| Lease obligations (Note 10)............ | 460 | 349 |  | 5,601 |
| Accrued pension and severance costs (Note 11)............................................ | 10,097 | 9,874 |  | 122,857 |
| Deferred tax liabilities on revaluation of land (Note 13)....................................... | 569 | 644 |  | 6,927 |
| Deferred tax liabilities (Note 14) ................................................................. | 39 | 8 |  | 486 |
| Accrued retirement benefit for directors and corporate auditors.......................... | 194 | 194 |  | 2,367 |
| Accrued warranty costs .... | 409 | 375 |  | 4,979 |
| Asset retirement obligations (Note 18)............................................................ | 176 | 139 |  | 2,142 |
| Other long-term liabilities ............................................................................. | 1,728 | 1,822 |  | 21,032 |
| Total long-term liabilities............................................................................ | 54,099 | 34,127 |  | 658,224 |

Commitments and contingencies

| assets: |
| :---: |
| Shareholders' equity (Note 12): |
| Common stock, no par value |
| Authorized: 450,000,000 shares |
| Issued: 282,744,185 shares at March 31, 2012 and 2011 |
| Additional paid-in capital. |
| Accumulated deficit (Note 23). |
| Treasury stock.. |
| Total shareholders' equity |
| Accumulated other comprehensive income: |
| Net unrealized gains on revaluation of land (Note 13)... |
| Net deferred losses on hedge, |
| Foreign currency translation adjustments |
| Net unrealized gains on other securities. |
| Total accumulated other comprehensive income. |
| Minority interests in subsidiaries ..... |
| Total net assets.................... |
|  |


| 26,100 | 26,100 | 317,560 |
| :---: | :---: | :---: |
| 2,669 | 2,669 | 32,480 |
| $(2,803)$ | $(10,335)$ | $(34,106)$ |
| (125) | (124) | $(1,525)$ |
| 25,841 | 18,310 | 314,409 |
| 1,014 | 939 | 12,340 |
| (6) | (7) | (73) |
| $(10,795)$ | $(10,803)$ | $(131,353)$ |
| 331 | 96 | 4,036 |
| $(9,455)$ | $(9,775)$ | $(115,049)$ |
| 193 | 194 | 2,357 |
| 16,579 | 8,728 | 201,717 |
| ¥122,821 | ¥103,769 | \$1,494,358 |

## Consolidated Statements of Income

|  | Year eanded March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars) |
| Net sales... | ¥ 186,711 | ¥ 178,318 | \$2,271,702 |
| Cost of sales ........................................................................................... | 155,783 | 149,646 | 1,895,410 |
|  | 30,927 | 28,671 | 376,292 |
| Selling, general and administrative expenses (Notes 15 and 20)............................... | 23,053 | 23,735 | 280,495 |
| Operating income........ | 7,873 | 4,936 | 95,796 |
| Other income: |  |  |  |
| Interest and dividend income.... | 98 | 116 | 1,192 |
| Gain on sales of property, plant and equipment.............................................. | 106 | 165 | 1,298 |
| Insurance income ......................................................................................... | 527 | - | 6,424 |
| Equity in earnings of affiliates ...................................................................... | 177 | 136 | 2,153 |
| Other.. | 390 | 595 | 4,754 |
|  | 1,300 | 1,013 | 15,824 |
| Other expenses: |  |  |  |
| Interest expense (Note 22).. | 499 | 626 | 6,076 |
| Rental expense.................................................................................. | 180 | 6 | 2,199 |
| Exchange losses, net .......................................................................... | 164 | 242 | 2,002 |
| Additional severance costs (Note 11). | 16 | 21 | 203 |
| Loss on sales and disposal of property, plant and equipment............................... | 90 | 171 | 1,101 |
| Cancellation fee of lease contract..... | 202 | - | 2,458 |
| Loss on valuation of investment securities. | 130 | 45 | 1,587 |
| Loss on disaster (Note 21) ........................................................................ | - | 1,182 | - |
| Business structure improvement expenses (Note 11) ........................................... | - | 600 | - |
| Cumulative effect on prior years of adopting the accounting standard for asset retirement obligations. $\qquad$ | - | 111 | - |
| Other.................................................................................................... | 498 | 486 | 6,068 |
|  | 1,783 | 3,495 | 21,699 |
| Income before income taxes and minority interests ....................................... | 7,390 | 2,454 | 89,922 |
| Income taxes (Note14): |  |  |  |
| Current......... | 1,135 | 1,013 | 13,818 |
| Deferred. | $(1,285)$ | 50 | $(15,644)$ |
|  | (150) | 1,063 | $(1,826)$ |
| Income before minority interests ............................................................. | 7,540 | 1,390 | 91,748 |
| Minority interests in subsidiaries..................................................................... | 8 | 7 | 104 |
| Net income .......................................................................................... | ¥ 7,532 | $¥ 1,383$ | \$ 91,643 |

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Statements of Comprehensive Income

|  | Year eanded March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars) |
| Income before minority interests.. | ¥ 7,540 | ¥ 1,390 | \$ 91,748 |
| Other comprehensive income (Note 24): |  |  |  |
| Net unrealized gains on other securities.. | 235 | 27 | 2,867 |
| Net deferred gains/(losses) on hedge .. | 1 | (10) | 18 |
| Net unrealized gains on revaluation of land.. | 75 | - | 912 |
| Foreign currency translation adjustments... | 17 | $(1,924)$ | 217 |
| Share of other comprehensive income of affiliates accounted for by the equity method. | (33) | (63) | (405) |
| Total other comprehensive income..... | 296 | $(1,970)$ | 3,610 |
| Comprehensive income | ¥ 7,837 | $¥ \quad(580)$ | \$ 95,358 |
|  | Year eanded March 31 |  |  |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars) |
| Comprehensive income attributable to: |  |  |  |
| Shareholders ........................ | ¥ 7,852 | ¥ (581) | \$ 95,536 |
| Minority interests. | (14) | 0 | (178) |

## Consolidated Statements of Changes in Net Assets

|  | Number of outstanding | Shaenoldeses' equity |  |  |  |  | Accunulate dhere compeneresivi e incone |  |  |  |  |  | $\begin{aligned} & \text { Total } \\ & \text { net } \\ & \text { assets } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Conmon } \\ \text { stook } \end{gathered}$ | Additional paid-in capital | $\begin{gathered} \text { Accumulated } \\ \text { deficit } \end{gathered}$ | Treasury stock | $\begin{gathered} \substack{\text { Thatalol } \\ \text { equiters }} \\ \hline \end{gathered}$ |  |  |  |  |  |  |  |
|  | (Thusasass) |  |  |  |  |  | Millions | of yen) |  |  |  |  |  |
| Balance at April 1,2010 .......... | 282,744 | ¥26,100 | \%2,669 | ¥ (11,592) | \# (120) | *17,057 | 812 | \# 3 | 68 | * (8,822) | ¥ (7,937) | ¥ 193 | ¥ 9,312 |
| Net income.. | - | - | - | 1,383 | - | 1,383 | - | - | - | - | - | - | 1,383 |
| Accuisition of treasur stock..... | - | - | - | - | (3) | (3) | - | - | - | - | - | - | (3) |
| Changes in: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Items other than shareholders' equity............. | - | - | - | (126) | - | (126) | 126 | (10) | 27 | ${ }^{(1,981)}$ | (1,837) | 0 | (1,963) |
| Balance at March 31, 2011 ...... | 282,744 | 26,100 | 2,669 | $(10,335)$ | (124) | 18,310 | 939 | (7) | 96 | $(10,803)$ | (9,775) | 194 | 8,728 |
| Balance at April $1,2011 \ldots$ | 282,74 | 26,100 | 2,669 | $(10,335)$ | (124) | 18,310 | 939 | (7) | 96 | $(10,803)$ | (9,775) | 194 | 8,728 |
| Net inome..................... | - | - | - | 7,532 | - | 7,532 | - | - | - | - | - | - | 7,532 |
| Acquisition of treasur stock..... | - | - | - | - | (1) | (1) | - | - | - | - | - | - | (1) |
| Changes in: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Items other than shareholders' equity. $\qquad$ | - | - | - | - | - | - | 75 | 1 | 235 | 7 | 319 | (0) | 319 |
| Balance at March 31, 2012 ...... | 282,744 | \#26,100 | \#2,69 | $¥(2,803)$ | \# (125) | $¥ 25,841$ | ¥ 1,014 | \# (6) | ¥ 331 | \# (10,795) | ¥ (9,455) | ¥ 193 | ¥ 16,579 |


|  |  | Shaeroldeses' equity |  |  |  |  | Accunvided diter conperenesivi income |  |  |  |  | Minorityinterests insubsidiaries | $\begin{gathered} \text { Total } \\ \text { net } \\ \text { assets } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Number of } \\ \text { comenensers } \\ \text { outsanding } \end{gathered}$ | $\underset{\substack{\text { Common } \\ \text { stock }}}{ }$ | Additional capital | Accumulated deficit | $\begin{gathered} \text { Teasury } \\ \text { stook } \end{gathered}$ | $\begin{gathered} \text { shatalalders } \\ \text { equity } \end{gathered}$ |  |  | Net unrealized gains on other securities |  |  |  |  |
|  | (Thousans) |  |  |  |  |  | Thousands ol | fu. . ololas) |  |  |  |  |  |
| Balance at April $1,2011 . . .$. | 282,74 | \$317,560 | \$32,480 | \$(125,750) | \$(1,510) | \$222,780 | \$ 11,427 | \$ (91) | \$ 1,169 | \$(131,448) | \$(118,942) | \$ 2,361 | \$106,199 |
| Net income................. | - | - | - | 91,643 | - | 91,643 | - | - | - | - | - | - | 91,643 |
| Acquisition of trasury stock..... | - | - | - | - | (15) | (15) | - | - | - | - | - | - | (15) |
| Changes in: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Items other than shareholders' equity | - | - | - | - | - | - | 912 | 18 | 2,867 | 94 | 3,892 | (3) | 3,889 |
| Balance at March 31,2012 ..... | 282,74 | \$317,560 | \$32,480 | \$(34,106) | \$(1,525) | \$314,409 | \$ 12,340 | \$ (73) | \$4,036 | $\underline{\$(131,353)}$ | S(115,049) | \$2,37 | \$201,717 |

## Consolidated Statements of Cash Flows

|  | Year eanded March 3 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  |
|  | (Millions of yen) |  |  |  | (Thousands o U.S. dollars) |  |
| Cash flows from operating activities: |  |  |  |  |  |  |
| Income before income taxes and minority interests, | * | 7,390 | * | 2,454 | \$ | 89,922 |
| Adjustments to reconcile income before income taxes and minority interests to cash flows from operating activities: |  |  |  |  |  |  |
| Depreciation and amortization ... |  | 6,584 |  | 6,886 |  | 80,109 |
| Amortization of goodwill.... |  | 933 |  | 915 |  | 11,356 |
| Equity in earnings of affiliates. |  | (177) |  | (136) |  | $(2,153)$ |
| Loss on devaluations of investments in securities .................................................. |  | 130 |  | 45 |  | 1,587 |
| Decrease in allowance for doubtful accounts.. |  | (76) |  | (126) |  | (932) |
| Increase/(decrease) in accrued pension and severance costs, less payment ............. |  | 223 |  | (142) |  | 2,716 |
| Decrease in accrued retirement benefit for directors and corporate auditors ............ |  |  |  | (79) |  |  |
| Decrease in accrued warranty costs. |  | (76) |  | (294) |  | (934) |
| Interest and dividend income |  | (98) |  | (116) |  | $(1,192)$ |
| Interest expense. |  | 499 |  | 626 |  | 6,076 |
| Gain on sales of property, plant and equipment. |  | (106) |  | (165) |  | $(1,298)$ |
| Loss on sales and disposal of property, plant and equipment.. |  | 90 |  | 171 |  | 1,101 |
| Loss on disaster.......................................................... |  | - |  | 1,182 |  |  |
| Business structure improvement expenses. |  |  |  | 600 |  |  |
| Changes in assets and liabilities: |  |  |  |  |  |  |
| Notes and accounts receivable. |  | $(5,541)$ |  | 832 |  | $(67,426)$ |
| Inventories. |  | $(1,504)$ |  | (788) |  | $(18,310)$ |
| Notes and accounts payable. |  | 7,856 |  | $(2,795)$ |  | 95,585 |
| Other, net.. |  | 1,555 |  | 1,202 |  | 18,921 |
| Sub-total |  | 17,681 |  | 10,273 |  | 215,128 |
| Interest and dividend received... |  | 145 |  | 140 |  | 1,766 |
| Interest paid.... |  | (502) |  | (636) |  | $(6,108)$ |
|  |  | $(1,019)$ |  | $(1,217)$ |  | $(12,405)$ |
| Net cash provided by operating activities... |  | 16,304 |  | 8,559 |  | 198,381 |
| Cash flows from investing activities: |  |  |  |  |  |  |
| Increase in time deposits.. |  | (1) |  |  |  | (13) |
| Payment for purchases of property, plant and equipment |  | $(3,361)$ |  | (2,415) |  | $(40,894)$ |
| Proceeds from sales of property, plant and equipment. |  | 1,315 |  | 127 |  | 16,011 |
| Payment for purchases of intangible assets.. |  | $(5,235)$ |  | $(3,364)$ |  | $(63,700)$ |
| Proceeds from sales of investments in securities. |  | 38 |  | 39 |  | 471 |
| Increase in loans receivable. |  | $(18,020)$ |  | $(29,060)$ |  | $(219,253)$ |
| Decrease in loans receivable....................................................... |  | 13,868 |  | 28,955 |  | $(168,732)$ |
| Payment for acquisition of shares of a subsidiary..................................... |  | ${ }^{(164)}$ |  | - |  | $(1,997)$ |
| Other, net...................................................... |  | (28) |  | (50) |  | (345) |
| Net cash used in investing activities ...................................................... |  | $(11,587)$ |  | $(5,768)$ |  | $(140,988)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |
| Decrease in short-term loans, net. |  | - |  | $(1,225)$ |  | - |
| Repayment of finance lease obligations ............................................................ |  | (495) |  | (523) |  | $(6,031)$ |
| Proceeds from long-term loans... |  | 20,000 |  | - |  | 243,338 |
|  |  | $(20,288)$ |  | $(3,489)$ |  | $(246,851)$ |
| Proceeds from minority shareholders |  | 34 |  | (3) |  | 417 |
| Other, net $\qquad$ |  | ${ }_{(751)}^{(7)}$ |  | ${ }_{(5,242)}^{(3)}$ |  | $\begin{array}{r} (15) \\ (9,142) \end{array}$ |
|  |  |  |  |  |  |  |
| Effect of exchange rate changes on cash and cash equivalents. |  | 69 |  | (320) |  | 841 |
| Net increase/(decrease) in cash and cash equivalents................................... |  | 4,034 |  | $(2,771)$ |  | 49,091 |
| Cash and cash equivalents at beginning of year..... |  | 7,421 |  | 10,192 |  | 90,294 |
| Increase due to inclusion in consolidation... |  | 154 |  | - |  | 1,880 |
| Cash and cash equivalents at end of year (Note 16).......................................... | $¥$ | 11,610 |  | 7,421 |  | 141,226 |

The accompanying notes are an integral part of these consolidated financial statements.

## Notes to the Consolidated Financial Statements

March 31, 2012

## 1. Basis of presenting consolidated financial statements

The accompanying consolidated financial statements of Clarion Co., Ltd. ("Clarion"), its subsidiaries and affiliates (collectively "the Company") are prepared on the basis of accounting prin ciples generally accepted in Japan, which are different in certain respects as to the application of and disclosure requirements of IFRS, and are compiled from consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan.
The accompanying consolidated financial statements include the accounts of Clarion and any significant companies controlled directly or indirectly by Clarion.
Companies over which Clarion exercises significant influence in terms of their operating and financial policies have been accounted for by the equity method. Clarion applies the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (Accounting Standards Board of Japan (ASBJ) Practical lssues Task Force (P)No.18) and Practical Solution on Unification of Accounting Policies 1 , Assol Method" (PITF No.24). In accordance with these PITF, the accom-
panying consolidated financial statements have been prepared by using the accounts of foreign consolidated subsidiaries and affiliates prepared in accordance with either International Financial Reporting Standards (IFRS) or accounting principles generally accepted in the United States as adjusted for certain items. The accompanying consolidated financial statements include certain reclassifications and rearrangements in order to present them in a form that is more familiar to readers outside Japan. In addition, the notes to the consolidated financial statements include information that is not required under generally accepted accounting principles and practices in Japan, but which is provided herein as additional information. None of the reclas sifications nor rearrangements have a material effect on the consolidated financial statements.
Certain notes and amounts previously reported have been rearranged and reclassified to conform to the current year presentation.
The amounts presented in millions of yen are truncated for amounts less than 1 million. Totals may not add up exactly because of such truncation.

## 2. Summary of significant accounting policies

## (1) Consolidation and investments in affiliates

The accompanying consolidated financial statements include the accounts of Clarion and its subsidiaries that are controlled by Clarion. Under the effective control approach, all majority-owned companies are to be consolidated. Adaritionally, companies in Which share ownership equals $50 \%$ or less may be required to be consoldaled in cases where such companies are effectively controled by orer companies through the interests held by a party da whin wh rignificaline ized intercompany profits are eliminated in consolidation. Investments in ffili tes in which Clarion has ance are accounted for using the equity method, Net incant influthe acce acourn for Clarion's equity in eaning or losees of affiliates after elimi of unrealized intercompany profits.
Until the year ended March 31, 2011, the fiscal year end of some subsidiaries differed from that of Clarion For significant transame tions occurring in the period between the fiscal year end of those subsidiaries and the year end of Clarion, necessary adiustments were made in the consolidated financial statements.
As of the year ended March 31, 2012, the Company and its subsidiaries have unified their fiscal year end. With this unification,
some subsidiaries changed their statutory closing date In the case where subsidiaries are not permitted to change their statutory losing date in accordance with national regulations, such sub sidiaries prepare their financial statements preliminarily as of the consolidated closing date in line with regular closing procedures. Therefore, due to the change in year end, the results of operations d cash flows of these subsidiaries for the period from January 2011 to March 31, 2012 have been included in the accompanying onsolidated financial statements.
The excess of the cost over the underlying fair value of investments in subsidiaries is recognized as goodwill. Goodwill relating Mexican subsidiaries is being amortized over a period of 20 years
(2) Translation of foreign currency transactions and balances Foreign currency transactions are generally translated using foreign exchange rates prevailing at the transaction dates. Assets and liabilities denominated in foreign currencies are translated at the current exchange rates at the balance sheet date. All assets and liabilities of overseas subsidiaries are translated at current ates at the respective balance sheet dates whereas shareholders equity is translated at historical rates and all income and expense accounts are translated at average rates for the respective periods.

## 3) Cash and cash equivalents

Cash and cash equivalents in the consolidated statements of cash lows is comprised of cash on hand, bank deposits able to be withdrawn on demand, and short-term highly liquid investments aturities of three months or less, which represent a minor risk of fluctuations in value.

## (4) Financial instruments

## a) Securities

Investments in debt and equity securities are classified into three categories: 1) trading securities, 2) held-to-maturity debt securifies, and 3) other securities
These categories are treated differently for the purpose of measuring and accounting for changes in fair value.
Trading securities are held for the purpose of generating profits from changes in market value and are recognized at their fair value in the consolidated balance sheets. Unrealized gains and losses are included in current income. Held-to-maturity debt securities are expected to be held to maturity and are recognized at historical or amortized cost in the consolidated balance sheets. Other securities, for which market quotations are available, are recognized at fair value in the consolidated balance sheets. Unrealized gains and losses on these other securities were classified as a separate component of net assets at a net-of-tax amount. Cost of securities sold is determined by the moving average method.
Other securities for which market quotations are unavailable ar stated at cost, based on the weighted-average cost method.
berivative financial instruments
All derivatives are stated at fair value, with changes in fair value charged to current income for the period in which they arise, aceptorderivatives that are designated as "hedging instruments" (see (c) Hedge accounting below).

## Hedge accounting

he Company has a policy to utilize hedging instruments to reduce their exposure to the risk of fluctuation in foreign currency xchange rates.
Gains or losses arising from changes in fair value of the derivatives designated as "hedging instruments" are deferred as a parate component of net assets at a net-of-tax amount and ang home in the same period the gains and losses on hedged items or transactions are recognized. The derivatives forward foreign currency exchange contracts.
(5) Allowance for doubtful accounts

The allowance for doubtful accounts is calculated based on the aggregate amount of estimated credit losses for specific receiv ables, in addition to an amount calculated using historical write-of experience from certain prior periods for receivables other than specific receivables.
(6) Notes receivable and notes payable maturing at year-end Notes receivable and notes payable are settled on the date of clearance. As March 31, 2012 was a bank holiday, notes receivable are included in the ending balance of notes and accounts receir able, trade and notes and accounts payable, trade, as follows:

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 11 | 2012 |
|  | (Millions of yen) |  | Thousands of U.S. dollars) |
| Notes receivable... | ¥ 152 | $¥$ - | \$1,850 |
| Notes payable....... | 429 | - | 5,226 |

## (7) Inventorie

For Clarion and its domestic subsidiaries, inventories are stated at cost determined by the weighted-average method and sup plies are stated at cost, which is determined by last purchase price method. The amount shall be carried at cost on the balance sheets. In the case that the net seling value falls below cost at the end of the period, inventories shall be carried at the net seling value on $A$ bance sheds, rogrded as docreased prothiny assets. As for overseas subsidianes, ine itries are stated att lower of cost, which method, or market.
(8) Property, plant and equipment (Except for lease assets) Property, plant and equipment, including significant renewals and improvements, are carried at cost less accumulated depreciation Maintenance and repairs, including minor renewals, are charged to income as incurred.
For Clarion and its domestic subsidiaries, depreciation, excep for dies, is computed under the declining-balance method at rates based on the estimated useful lives of the assets, which are prescribed by the Corporation Tax Law of Japan. For buildings acquired by Clarion and some of the domestic subsidiaries on or after April 1,1998 , depreciation is computed under the straightline method. Dies, included in machinery and equipment, are depreciated under the straight-line method over the estimated useful lives of the assets for Clarion, and its domestic subsidiary For overseas subsidiaries, depreciation is computed under the straight-line method.
(9) Intangible assets (Except for lease assets) (9) Intangible assets (Except for lease assets)
Intangible assets, including goodwill and capitalized software costs, are carried at cost less accumulated amortization.
Goodwill represents the excess of purchase price and related cost over the fair value of the business acquired and is amortized over a period of 10 years by Clarion.
Capitalized software costs consist of costs of purchased of developed software. Software for internal use is amortized by the straight-line method over its estimated useful lives 5 years.

## (10) Lease assets

Depreciation of the finance leases which do not transfer ownership is calculated based on the straight-line method over the lease term of the assets with no residual value.

## (11) Impairment of fixed assets

The accumulated impairment loss is deducted from the net book value of each asset.

## (12) Accrued bonuses

Accrued bonuses to employees are provided at the estimated amounts, which Clarion and some of its subsidiaries expect to pay to employees after the fiscal year-end, based on services provided during the current period

## (13) Accrued pension and severance costs

For Clarion and some of its subsidiaries, accrued pension and severance costs are stated at an amount calculated based on the projected benefit obligation and the fair value of pension plan assets as adjusted for unrecognized net obligation at transition, unrecognized actuarial differences and unrecognized prior service costs. Unrecognized actuarial differences of Clarion and its domestic subsidiaries are amortized on a straight-line basis over a period of 7 to 13 years commencing the year following the year in which they arise. Unrecognized prior service costs of Clarion are amortized on a straight-line basis over a period of 13 years which is within the average remaining years of services of employees.

## (14) Accrued warranty costs

For Clarion and some of its subsidiaries, accrued warranty costs are provided based on historical experience of such expense.

## (15) Accrued retirement benefit for directors and corporate

 auditorsAccrued retirement benefit for directors and corporate auditors have been made for the vested benefits to which they are entitled. In line with the approval at the General Shareholders' Meeting accruals
(16) Research and development cos

Research and development costs are expensed as incurred.

## 3. Accounting chang

Effective April 1, 2011, the Company adopted the "Accounting Standard for Accounting Changes and Error Corrections" (ASB Statement No. 24 issued on December 4, 2009) and the "Guidance

## 17) Income taxes

The provision for income taxes is computed based on income before income taxes and minority interests in the consolidated
 ax consequences of temporary differences between the tax bas and labilie and statements.

## tatements.

Clarion obtained approval from the National Tax Agency in apan to file under a consolidated tax return system effective the ear beginning April 1, 2002. Clarion has adopted the consolidate a 200 , calcula em Clarion consolidates all wholly-owned domestic domestic subsidiaries based on the Japanese tax regulations.

## (18) Revenue recognition

Sales are generally recognized at the time goods are delivered to customers.

## 19) Amount per share

Basic net income per share is computed based on the net income available for distribution to shareholders of common stock and weighted-average number of shares of common stock outstanding during the year. Diluted net income per share is computed based on the net income available for distribution to the shareholders and the weighted-average number of shares of common stock outstanding during each year after giving effect to the dilutive potential of shares of common stock to be issued upon the conversion of convertible bonds or the exercise of warrants.
Net assets per share is computed based on the net assets available for distribution to shareholders of common stock and the number of shares of common stock outstanding at the balance sheet date.

## 4. U.S. dollar amounts

U.S. dollar amounts stated in the consolidated financial statements are included solely for convenience of readers outside Japan. The rate of $¥ 82.19=\mathrm{US} \$ 1$, the approximate rate of exchange as of March 31, 2012, has been used in translation. These translations should not be construed as representations that the Japanese yen
on Accounting Standard for Accounting Changes and Error Corrections" (ASBJ Guidance No. 24 issued on December 4 2009).
mounts actually represent, or have been or could be converted into U.S. dollars. The amounts presented in thousands of U.S. dol lars are truncated for amounts less than 1 thousand. Totals may not be added up exactly because of such truncation.

## 5. Impairment loss on fixed assets

The Company has recognized impairment loss of $¥ 21$ million (\$261 thousand) for the year ended March 31, 2012

## 6. Inventories

Inventories as of March 31, 2012 and 2011 consisted of the following:

|  |  | March 31 |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  |  |  | (Thousands of U.S. dollars) |
| Finished goods................................................................................................... | ¥13,286 | $¥ 11,996$ | \$161,652 |
| Work in process | 1,681 | 859 | 20,462 |
| Raw materials and supplies ................................................................................. | 7,417 | 7,971 | 90,249 |
| Total.. | ¥22,385 | ¥20,827 | \$272,363 |

7. Marketable securities and investments in securities

The aggregate cost and fair value of other securities, which were included in investments in securities as of March 31, 2012 and 2011, are as ollows:

|  |  | March 31, 2012 <br> Gross unrealized |  |  |  | Fair value(carrying value) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cost |  |  |  |  |  |
|  |  | Gain |  | Loss |  |  |
|  |  | (Millions of yen) |  |  |  |  |
| Equity securities .... | ¥ 880 |  | 369 | * | (26) | ¥ 1,223 |
| Debt securities ......................................................................... | - |  | - |  | - | - |
| Other.............................................................................. | - |  | - |  | - | - |
|  | ¥ 880 | * | 369 | * | (26) | \# 1,223 |
|  |  |  |  |  |  |  |
|  |  | March 31, 2011 |  |  |  |  |
|  |  | Gross unrealized |  |  |  |  |
|  | Cost | Gain |  | Loss |  | Fair value (carrying value) |
|  | ¥ 982 | (Millions of yen) |  |  |  |  |
| Equity securities .......... |  | $\not \approx$ | 219 |  | (122) | * 1,079 |
| Debt securities .............. |  |  | - |  | - | - |
| Other.............................................................................. |  |  | - |  | - | - |
|  | ¥ 982 | $¥$ | 219 | $¥$ | (122) | \# 1,079 |
|  |  |  |  |  |  |  |
|  |  | March 31, 2012 |  |  |  |  |
|  | Cost | Gross unrealized |  |  |  |  |
|  |  | Gain |  | Loss |  | $\begin{gathered} \text { Fair value } \\ \text { (carrying value) } \end{gathered}$ |
|  | \$ 10,708 |  |  | S. dol |  |  |
| Equity securites ........................................................................... |  |  | \$ 4 4,492 | \$ |  | \$ 14,882 |
| Debt securities .......................................................................... | - |  | - |  | - | - |
| Other.......................................................................................... | - |  |  |  | - | - |
| Total ...................................................................................... | \$ 10,708 | \$ 4,492 |  | \$ | (319) | \$ 14,882 |


|  | Year ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | Thousands of |
| Sales amount.. | $¥ 38$ | $¥ 39$ | \$ 471 |

At March 31, 2012 and 2011, the carrying value of the securities classified as other securities for which market quotation were unavailable were as follows:


An impairment loss of $¥ 130$ million (US\$1,587 thousand) was recognized for the year ended March 31, 2012. In the event that fair value of an other security as of the year end declines more than $50 \%$, an impairment loss is recognized. In the event that fair value of a security declined from $30 \%$ to $50 \%$, the related impairment amount is determined considering the recoverability

## 8. Fair values of derivative financial instruments

(1) Summarized below are the notional amounts and the estimated fair value of the derivative instruments outstanding at March 31, 2012 and 2011, for which hedged accounting has not been applied.

|  | March 31, 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Contract amount | Fair value | Unrealizedloss |  |
| Forward foreign exchange contracts: | (Millions of yen) |  |  |  |
| Selling |  |  |  |  |
| U.S. dollar... | ¥ 3,288 | ¥ (6) | * | (6) |
| Euro.......................................................................................... | 1,951 | (144) |  | (144) |
| Buying |  |  |  |  |
| U.S. dollar........................................................................................ | 4,544 | (37) |  | (37) |
|  | - 62 | (2) |  | (2) |
|  |  | (0) |  | (0) |
| Total unrealized loss from forward foreign currency exchange contracts...................... |  |  | ¥ | (191) |
|  | March 31, 2011 |  |  |  |
|  | Contract amount | Fair value | Unrealized gain/(loss) |  |
| Forward foreign exchange contracts: | (Millions of yen) |  |  |  |
| Selling |  |  |  |  |
|  | ¥ 2,212 | ¥ (33) | $¥$ | (33) |
|  | 1,612 | (88) |  | (88) |
| Canadian dollar....................................................................................... | 67 | (1) |  | (1) |
| Australian dollar................................................................................. | 24 | (0) |  | (0) |
| Buying |  |  |  |  |
|  | 3,449 | 60 |  | 60 |
| Euro............................................................................................. | 287 | 6 |  | 6 |
| Canadian dollar....................................................................................... | 33 | 0 |  | 0 |
| British pound ........................................................................................... | 104 | 2 |  | 2 |
| Total unrealized loss from forward foreign currency exchange contracts........................ |  |  | * | (53) |


|  | March 31, 2012 |  |  |
| :---: | :---: | :---: | :---: |
|  | Contract amount | Fair value | Unrealized |
| Forward foreign exchange contracts: | (Thousands of U.S. doluras) |  |  |
| Selling |  |  |  |
| U.S. dollar................................................................................................... | \$40,011 | \$ (82) | \$ (82) |
| Euro.. | 23,741 | $(1,753)$ | $(1,753)$ |
| Buying |  |  |  |
| U.S. dollar..................................................................................................... | 55,287 | (461) | (461) |
|  | 3,299 | (27) | (27) |
| British pound ..................................................................................... | 765 | (7) | (7) |
| Total unrealized loss from forward foreign currency exchange contracts.................... |  |  | \$ $(2,331)$ |

(2) Summarized below are the national amounts and the estimated fair value of the derivative instruments outstanding at March 31, 2012 and 2011, for which hedged accounting has been applied.

|  | March 31, 2012 |  |  |
| :---: | :---: | :---: | :---: |
|  | Contract amount | Fair value | Unrealized |
| Forward foreign exchange contracts: | (Millions of yen) |  |  |
| Selling |  |  |  |
| Euro. | 500 | ¥ (3) | ¥ (3) |
| Buying |  |  |  |
| U.S. dollar....... | 494 | (2) | (2) |
| Total unrealized loss from forward fore |  |  | ¥ (6) |


|  | March 31, 2011 |  |  |
| :---: | :---: | :---: | :---: |
|  | Contract amount | Fair value | Unrealized gain/(loss) |
| Forward foreign exchange contracts: | (Millions of yen) |  |  |
| Selling |  |  |  |
| Euro......................................................................................... | ¥ 512 | ¥ (13) | ¥ (13) |
| Buying |  |  |  |
|  | 450 | 6 | 6 |
| Total unrealized gain from forward foreign currency exchange contracts..................... |  |  | ¥ (7) |
|  |  | March 31, 2012 |  |
|  | Contract amount | Fair value | $\begin{gathered} \text { Unrealized } \\ \text { loss } \end{gathered}$ |
| Forward foreign exchange contracts: |  | cands of U.S. od |  |
| Selling |  |  |  |
| Euro............................................................................................ | \$ 6,091 | \$ (45) | \$ (45) |
| Buying |  |  |  |
| U.S. dollar.................................................................................... | 6,019 | (27) | (27) |
| Total unrealized loss from forward foreign currency exchange contracts.................... |  |  | \$ (73) |

## . Financial instrument

## ) Matters regarding financial instruments

a) Policy regarding the handling of financial instruments

The group procures necessary funds based on management plans mainly through borrowings from banks or the parent company anil through borrowings from banks or the parent company. with high liquidity The Core retained in the form of financial assets with high liquidity. The Company makes use of derivatives in order engage in speculative transactions.
(b) Description of financial instruments and respective risks Trade notes and accounts receivable are exposed to credit risk of customers. Trade accounts receivable denominated in foreig currencies are exposed to risk of exchange rate fluctuation. In orde to mitigate such exchange risk, the Company enters into hedging transactions based on the expected sales transacted in foreign currencies through forward exchange contracts.
Investments in securities are primarily shares in companies with which the Company has business relationships and these are exposed to risk of changes in market prices.

Most notes payable and accounts payable, which are trade debts, are settled within 4 months. Part of such trade debts and foreign currencies and is exposed to isk of er er fer risk, exchange contracts.
for the purpose of hedging a Cl . for the pupose orging against exchange rate fluctuation risk for trade accounts receivable and payable denominated in foreign
(c) Systems and organizations for managing risk in connection with financial instruments
-1) Credit risks (Contract defaults etc., by trade partners) $-1)$ Credit risks (Contract defaults etc., by trade partners)
The sales administration department regularly monitors trade partners in connection with outstanding receivables in accordance with policy of credit administration. With these processes, due dates as well as balances of all trade partner are controlled in addition to the detection and mitigation of possible collection risks due to any deterioration in credit situation. Consolidated subsidiaries pursue procedures based on the Company's policy of credit administration.

With regard to derivative transactions, there is little risk of default
of contract as the counterparties are financial institutions with high credit ratings
) Market risks (Fluctuation risks of exchange rates and/or interest rates)
Risks are hedged in connection with trade receivables and payables in foreign currencies, in principle making use of forward exchange contracts based on monthly transaction amounts by type of currencies. The amount of investments in securities held by the Company is reviewed taking into consideration the relationships with trade partners as well as the overall market situation.
With regard to asecution and administration of derivative
ransactions, administration policies are in place which provide for mon others, authorization for such. The deartments in charge carry out such process of obtaining approvals from personnel cary out such process of obtaining approvals from personnel ransactions are reported at the Corporate Management Meetings. 3) Liquidity risks in cont fisks failure to make payments on due dates) liquidity by making/updating plans of cash receipts and payments based on reports from each department in a timely manner as well as through maintenance of liquidity on hand.

Amounts on the balance sheet, fair value and differences as of March 31, 2012 and 2011 are as follows:

|  | March 31, 2012 |  |  |
| :---: | :---: | :---: | :---: |
|  | Carrying value | Fair value | Difference |
|  | (Milions of yen) |  |  |
| (1) Cash on hand and in banks...... | ¥ 11,611 | $¥ 11,611$ | - |
| (2) Trade notes and accounts receivable (*1)................................................... | 30,500 | 30,500 | - |
| (3) Investments in securities |  |  |  |
|  | 1,223 | 1,223 | - |
| (4) Trade notes and accounts payable............................................................ | $(32,153)$ | $(32,153)$ | - |
| (5) Short-term loans .... | (621) | (621) | - |
| (6) Other accounts payable.. | $(7,534)$ | $(7,534)$ | - |
| (7) Long-term loans.. | $(40,423)$ | $(40,423)$ | - |
| (8) Derivative transactions (2) .............................................................. | (197) | (197) | - |
|  | March 31, 2011 |  |  |
|  | Carying value | Fair value | Difference |
|  |  | (Millions of yen) |  |
| (1) Cash on hand and in banks... | ¥ 7,421 | ¥ 7,421 | - |
| (2) Trade notes and accounts receivable (11)......................................................... | 24,654 | 24,654 | - |
| (3) Investments in securities <br> Other securities $\qquad$ | 1,079 | 1,079 | - |
| (4) Trade notes and accounts payable....................................................... | $(23,704)$ | $(23,704)$ | - |
| (5) Short-term loans .... | $(20,643)$ | $(20,643)$ | - |
| (6) Other accounts payable........................................................................ | $(5,369)$ | $(5,369)$ | - |
| (7) Long-term loans .......................................................................... | $(20,717)$ | $(20,717)$ | - |
| (8) Derivative transactions (*2).......................................................... | (61) | (61) | - |


|  | March 31, 2012 |  |  |
| :---: | :---: | :---: | :---: |
|  | Carrying value | Fair value | Difference |
|  | (Thousands of U.S. dollars) |  |  |
| (1) Cash on hand and in banks... | \$ 141,280 | \$ 141,280 | - |
| (2) Trade notes and accounts receivable (*1)........................................................ | 371,098 | 371,098 | - |
| (3) Investments in securities |  |  |  |
| Other securities ..... | 14,882 | 14,882 | - |
| (4) Trade notes and accounts payable. | $(391,204)$ | $(391,204)$ | - |
| (5) Short-term loans .......... | $(7,559)$ | $(7,559)$ | - |
| (6) Other accounts payable. | $(91,677)$ | $(91,677)$ | - |
| (7) Long-term loans ........................................................................... | $(491,828)$ | $(491,828)$ | - |
| (8) Derivative transactions (*2)..................................................................... | $(2,404)$ | $(2,404)$ | - |
| (*1) Amount is after deduction of general and individual allowance for doubtful accounts. <br> (*2) The values of assets and liabilities arising from derivatives are shown at net value, and with the amount | entheses repre | net liability positio |  |

(1) Amount is ater deduction of generara and individual allowance for doubtul accounts. Amounts stated as liabilities are in parentheses.

Notes:
Calculation of fair values of financial instruments, securities and derivative transactions
(1) Cash on hand and in banks and (2) Trade notes and accounts receivable
Since these items are settled in a short period of time, their carrying value approximates fair value.
(3) Investments in securities

The fair value is in accordance with market prices at security exchange.
(4) Trade notes and accounts payable, (5) Short-term loans and (6) Other accounts payable

Since these items are settled in a short period of time, their car rying value approximates fair value.
(7) Long-term loans

Since floating rates of interest are applied to long-term loans, the interest rates are changed periodically. Therefore, their carrying value approximates fair value
(8) Derivative transactions

Please refer to Note 2 (4).(c).

## 10. Short-term and long-term debt

Short-term and long-term debt as of March 31, 2012 and 2011 consisted of the following

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of |
|  | ¥ 329 | ¥ 352 | \$ 4,007 |
| Current portion of long-term loans ... | 291 | 20,290 | 3,551 |
| Current portion of long-term lease obligations.................................................. | 422 | 385 | 5,142 |
| Total short-term debt............................................................................. | 1,043 | 21,029 | 12,701 |
| Long-term loans ....................................................................................... | 40,423 | 20,717 | 491,828 |
| Long-term lease obligations........................................................................ | 460 | 349 | 5,601 |
| Total long-term debt............................................................................. | 40,883 | 21,067 | 497,430 |
| Total .............................................................................................. | \#41,927 | ¥ $¥ 2$,096 | \$510,132 |

The weighted-average rates for short-term loans, current portion of long-term loans and long-term loans as of March 31, 2012 were 1.12\%, $3.14 \%$ and $0.92 \%$, respectively.
The weighted-average rates for lease obligations were not presented because the amounts before deducting interest expenses were booked on consolidated balance sheet.

The maturity of long-term debt from banks, insurance companies and lease companies is as follows.

| Year ending March 31 | (Millions of yen) | (Thousands of U.S. dollars) |
| :---: | :---: | :---: |
| 2013.... | ¥714 | \$8,694 |
| 2014. | 8,546 | 103,985 |
| 2015. | 32,149 | 391,156 |
| 2016. | 118 | 1,439 |
|  | 66 | 84 |

As of March 31, 2012 and 2011, assets pledged as collateral for short-term and long-term loans are as follows:

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of |
| Buildings and structures, net ....... | ¥306 | ¥334 | \$ 3,728 |
| Machinery and equipment, net...................................................................... | 0 | 1 | 0 |
|  | 89 | 90 | 1,090 |
| Total .... | ¥396 | ¥426 | \$4,819 |
| Secured loans as of March 31, 2012 and 2011 are as follows: |  |  |  |
|  | March 31 |  |  |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars) |
| Short-term loans .................................................................................... | $¥ 41$ | ¥ 40 | \$ 510 |
| Long-term loans .................................................................................... | 173 | 217 | 2,110 |
|  | ¥215 | $¥ 258$ | \$2,620 |

## 11. Accrued retirement benefits to employees

Clarion changed its retirement benefit plan as of April 30,2010 from previous defined benefit plan and retirement lump sum grants to defined benefit plan, retirement lump sum grants and defined contribution pension plan.
Some of the domestic subsidiaries maintain tax qualified
ension plans and employees' severance indemnities plans as defined benefit pension plans, and other domestic subsidiaries and some of the overseas subsidiaries have employees' severance indemnities plans as defined benefit pension plans. In addition, some overseas subsidiaries have defined contribution pension plans.

The funded status of retirement benefit plans as of March 31, 2012 and 2011 were as follows:

| March 31 |  |  |
| :---: | :---: | :---: |
| 2012 | 2011 | 2012 |
| (Millions of yen) |  | (Thousands of U.S. dollars) |
| \# (13,629) | ¥(12,981) | \$(165,829) |
| 2,835 | 2,608 | 34,493 |
| 253 | 276 | 3,089 |
| $(10,540)$ | $(10,096)$ | $(128,246)$ |
| 472 | 238 | 5,753 |
| (30) | (16) | (365) |
| \# $(10,097)$ | $¥(9,874)$ | \$(122,857) |

Projected benefit obligations
Plan assets at fair value
Securities contributed to employee retirement benefit trust
Unfunded status.
Unrecognized actuarial differences..
Unrecognized prior service costs due to plan amendment
Accrued pension and severance costs.
$¥(9,874)$

Net periodic pension expense relating to the retirement benefits for the years ended March 31, 2012 and 2011 were as follows:

|  | Year ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars |
|  | ¥ 693 | ¥ 709 | \$ 8,436 |
| Interest cost... | 242 | 262 | 2,949 |
| Expected return on plan assets ................................................................. | (52) | (50) | (643) |
| Amortization of unrecognized prior service costs due to plan amendment.................. | 13 | 13 | 166 |
| Amortization of unrecognized actuarial difference............................................ | 136 | 227 | 1,660 |
| Net periodic pension expense ............................................................... | 1,032 | 1,162 | 12,568 |
|  | 119 | 119 | 1,450 |
|  | ¥1,152 | ¥1,282 | \$14,018 |

,
In addition to the above, extra employees’ severance indemnities of $¥ 16$ million ( $\$ 203$ thousand) and $¥ 141$ million were included in additional severance costs for the periods ended March 31, 2012 and 2011, respectively.

Assumptions used in calculating the above information were as follows:

|  | Year ended March 31 |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
|  | 1.2~1.7\% | 1.6~2.0\% |
|  | 1.9~2.0\% | 2.0~2.1\% |
| Amortization period for unrecognized prior service costs due to plan amendment............................ | 13 years | 13 years |
| Amortization period for unrecognized actuarial difference .......................................................... | 7~13 years | 7~13 years |

## 12. Shareholders' equity

he Corporation Law of Japan provides that an amount equal to $0 \%$ of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other (egal reserve) be transferred to the capital reserve and the egal reserve, respectively, until the sum of the capital reserve and
the legal reserve $25 \%$ of the capital stock account. Such distributions can be made at any time by resolution of the shareholders, or by the Board of Directors if certain conditions are met, but neither the capital reserve nor the legal reserve is available for distributions.

## 13. Revaluation of land used for business operations in accordance with the Land Revaluation Law

accordance with Article 119 of 1998 Cabinet Order - Article 2 of the Enforcement Ordinance relating to the Land Revaluation Law, revaluation is performed by the method of calculating land value for the standard basis of land in accordance with the Law Government Appraisal of Land Prices. Under Article 2-4 of the Enforcement Ordinance, revaluation is performed by using the method of calculating land value for a taxable basis of the Land Value Tax amounts along with reasonable adjustments, such as

As of March 31, 2012 and 2011, the differences between fair value and carning amount after revaluation dated March 31, 2001 were as follows:

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Milions of yen) |  | (Thousands of U.S. dollars) |
| Difference between fair value and carrying amount after revaluation | $¥(1,300)$ | $¥(1,195)$ | \$(15,821) |

## 14. Income taxes

Significant components of the Company's deferred tax assets and liabilities as of March 31, 2012 and 2011 were as follows.

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
| Deferred tax assets: | (Milions of yen) |  | (Thousands of <br> U.S. dollars) |
| Net operating tax loss carryforwards.... | ¥ 5,191 | ¥ 9,126 | \$ 63,158 |
| Accrued pension and severance costs. | 3,876 | 4,040 | 47,161 |
| Accrued warranty cost ........................................................................... | 176 | 222 | 2,143 |
| Loss on devaluation of inventories ............................................................ | 360 | 634 | 4,382 |
| Loss on devaluation of marketable securities.. | 523 | 507 | 6,369 |
| Accrued expenses................................................................................................ | 1,064 | 660 | 12,951 |
| Other account payable................. | 431 | 523 | 5,245 |
| Allowance for doubtful accounts .... | 36 | 44 | 441 |
| Foreign tax credit carryforward ................................................................... | 121 | 264 | 1,476 |
| Accrued bonuses .................................................................................. | 698 | 701 | 8,492 |
| Other........................................................................................ | 853 | 938 | 10,390 |
|  | 13,332 | 17,664 | 162,212 |
| Deferred tax liabilities: |  |  |  |
|  | 37 | 39 | 453 |
|  | 75 | 49 | 923 |
| Sub-total ................................................................................. | 113 | 89 | 1,376 |
| Less: Valuation allowance ..................................................................... | $(8,763)$ | $(14,371)$ | $(106,627)$ |
| Net deferred tax assets. | * 4,455 | $¥ 3,203$ | \$ 54,209 |

The differences between the Company's statutory income tax rate and effective income tax rates reflected in the consolidated statements of

|  | March 31 |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
| Statutory income tax rate... | 40.7\% | 40.7\% |
| Permanent differences... | 4.8 | 8.6 |
| Fixed levy of local inhabitant taxes... | 0.3 | 1.4 |
| Valuation allowance.... | (52.1) | (19.1) |
| Variance of effective tax rate between Clarion and the subsidiaries........................................... | (1.3) | 5.0 |
|  | 1.6 | 9.1 |
| Reduction of deferred tax assets by the change of tax rate .................................................... | 3.3 | - |
| Other...................................................................................................................... | 0.7 | (2.4) |
|  | (2.0)\% | 43.3\% |

The "Act for Partial Revision of the Income Tax Act etc. for the Purpose of Creating Taxation System Responding to Changes in Economic and Social Structures" (Act No. 114 of 2011) and the "Act for Special Measures for Securing Financial Resources Necessary to Implement Measures for Reconstruction following the Grea East Japan Earthquake" (Act No. 117 of 2011) were promulgated on December 22011 and the staged reduction of the national corporate tax rate and a special reconstruction corporate tax will apply to corporate taxes effective for fiscal years beginning on or after April 1, 2012.
As a result, the effective statutory tax rate used to measure the Company's deferred tax assets and liabilities was changed from $40.7 \%$ to $38.0 \%$ for the temporary differences expected to be realized or settled in the period from April 1, 2012 to March 31, 2015 and from $38.0 \%$ to $35.6 \%$ for temporary differences expected to be realized or settled from fiscal years beginning April 1,2015

The effect of the announced reduction of the effective statutory tax rate was to decrease deferred tax assets, net by $¥ 215$ million ( $\$ 3,055$ thousand) and net unrealized gains on other securities by $¥ 1$ million ( $\$ 15$ thousand), respectively, and increase deferred income taxes by $¥ 252$ million ( $\$ 3,071$ thousand) as of and for the year ended March 31, 2012. Deferred tax liabilities on revaluation of and decreased by $¥ 76$ million ( $\$ 1,050$ thousand) and net unrealized gains on revaluation of land increased by $¥ 76$ million ( $\$ 1,050$ housand) In addition under new tax regulations tax loss carryforwards, effective April 1,2012 , net operating tax loss carryforwards available to offset taxable income are limited to $80 \%$ of taxable income for a fiscal year. In line with this change, deferred tax assets decreased by $¥ 383$ million ( $\$ 4,669$ thousand) and deferred income taxes increased by $¥ 383$ million ( $\$ 4,669$ thousand as of and for the year ended March 31, 2012.

## 5. Research and development expenses

Research and development expenses included in selling, general and administrative expenses for the years ended March 31, 2012 and 201 otaled $¥ 14$ million ( $\$ 181$ thousand) and $¥ 142$ million, respectively.

## 16. Cash flow information

Reconciliations between cash and cash equivalents and cash on hand and in bank as of March 31, 2012 and 2011 were as follows:

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Milions of yen) |  | (Thousands of |
| Cash on hand and in banks.... | ¥11,611 | ¥7,421 | \$ 141,280 |
| Time deposits with maturities of more than three months | (1) | - | (13) |
| Cash and cash equivalents..... | $¥ 11,610$ | ¥7,421 | \$ 141,266 |

## 17. Leases

The Company, as a lessee, charges periodic lease payments for finance leases which do not transfer ownership of the leased property to the essee and have been entered into before April 1, 2008, to expense on payment. Such payments for the years ended March 31, 2012 and 2011 were $¥ 316$ million ( $\$ 3,852$ thousand) and $¥ 501$ million, respectively.

The amount of outstanding future lease payments for finance leases as of March 31, 2012 and 2011, excluding the interest thereon, are summarized as follows:


Pro forma information as of and for the years ended March 31, 2012 and 2011 relating to acquisition cost, accumulated depreciation depreciation expense and interest expense for property held under finance leases which do not transfer ownership of the leased property to the lessee and have been entered into before April 1,2008 , if finance lease accounting had been applied to finance leases currently accounted for as operating leases are as follows:

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of U.S. dollars |
| Acquisition cost...... | $\geqslant 616$ | \#3,521 | \$ 7,506 |
| Accumulated depreciation.. | (480) | $(3,008)$ | $(5,850)$ |
| Net book value. | * 136 | $¥ 513$ | \$ 1,656 |
| Depreciation expense. | ¥ 276 | $\ddagger 410$ | \$ 3,364 |
| Interest expense.. | $¥ 24$ | $¥ 45$ | \$ 298 |

Depreciation is calculated based on the straight-line method over the lease term of the assets with no residual value. Interest expense on leased assets is calculated as the difference between the total lease payments and the assumed acquisition cost for the asset and is allocated over the lease term using the effective interest method.

Future lease obligations for non-cancelable operating leases at March 31, 2012 and 2011 follow:


## 18. Asset retirement obligations

Information on asset retirement obligations on the consolidated balance sheets at March 31, 2012 and 2011 follow:
(a) Outline of asset retirement obligations:

The scope of the obligations is the duty to restore facilities in line with the real estate contracts for land and buildings used for business activities.
(b) Calculation method of the obligations:

The Company calculates the amounts of the obligations over the estimated useful lives of 3 to 24 years from acquisition and with discoun rates ranging from 0.1 to $1.9 \%$.
(c) Changes in the asset retirement obligations for the year ended March 31, 2012 and 2011 were as follows:.

|  | March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | (Thousands of <br> U.S. dollars |
| Balance at beginning of year ............................................................................. | ¥ 139 | ¥ 178 | \$ 1,700 |
| Liabilities incurred due to the acquisition of property, plant and equipment .............. | 106 | - | 1,301 |
| Accretion expense............................................................................................ | 1 | 1 | 18 |
| Liabilities settled................................................................................... | (18) | - | (221) |
|  | (53) | (40) | (656) |
|  | $¥ 176$ | ¥ 139 | \$2,142 |

Balance at April 1, 2010 represents the beginning balance based on application of "Accounting Standard for Asset Retirement Obligations" (ASBJ Statement No. 18) and its implementation guidance (ASBJ Guidance No. 21).

## 19. Segment information

## (1) Information by reportable segment

Sales of the Company classified by reportable segment for the years ended March 31, 2012 and 2011, respectively, are summarized as follows:

|  | Year ended March 31, 2012 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Americas (1) | $\begin{gathered} \text { Asia and } \\ \text { Australia (*2) } \end{gathered}$ | Europe (3) | Adjustments | $\begin{gathered} \text { Consolidated } \\ \text { total } \end{gathered}$ |
|  | (Millions of yen) |  |  |  |  |  |
| Sales to outside customers ... | ¥ 96,917 | * 62,024 | ¥ 16,928 | ¥ 10,840 | ¥ - | ¥186,711 |
| Inter-segment sales................... | 41,714 | 648 | 39,114 | 190 | $(81,667)$ | - |
| Total sales.......................... | 138,632 | 62,672 | 56,042 | 11,030 | $(81,667)$ | 186,711 |
| Segment income ...................... | ¥ 6,327 | ¥ 1,331 | $¥ 400$ | ¥ 2 | ¥ (188) | \# 7,873 |
| Segment assets....................... | ¥119,142 | ¥ 24,501 | $¥ 21,806$ | * 7,556 | $¥(50,185)$ | ¥122,821 |


|  | Year ended March 31, 2011 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Americas (1) | Asia and Australia (*2) | Euroee ( 3 ) | Adiustments | $\begin{aligned} & \text { Consolidated } \\ & \text { total } \end{aligned}$ |
|  | (Millions of yen) |  |  |  |  |  |
| Sales to outside customers ........ | ¥ 93,089 | ¥ 59,611 | \# 13,963 | \# 11,653 | ¥ - | ¥178,318 |
| Inter-segment sales................. | 46,250 | 636 | 29,408 | 183 | (76,479) | - |
| Total sales.......................... | 139,340 | 60,248 | 43,371 | 11,837 | (76,479) | 178,318 |
| Segment income/(loss).............. | 2,967 | 1,898 | 116 | $¥ \quad(106)$ | 59 | 4,936 |
| Segment assets... | $\ddagger 104,038$ | ¥ 22,610 | ¥ 15,842 | 7,846 | ¥ (46,568) | ¥103,769 |
|  | Year ended March 31, 2012 |  |  |  |  |  |
|  | Japan | Americas ( ${ }^{(1)}$ | Asia and Australia (*2) | Europe (3) | Adjustments | Consolidated total |
|  | (Thousands of U.S. dollars) |  |  |  |  |  |
| Sales to outside customers ........ | \$1,179,191 | \$ 754,649 | \$ 205,963 | \$ 131,898 | \$ | \$2,271,702 |
| Inter-segment sales .................. | 507,541 | 7,886 | 475,899 | 2,314 | $(993,642)$ | - |
| Total sales......................... | 1,686,732 | 762,536 | 681,863 | 134,212 | (993,642) | 2,271,702 |
| Segment income ..................... | \$ 76,984 | 16,204 | 4,871 | 32 | \$ (2,296) | \$ 95,796 |
| Segment assets...................... | \$1,449,599 | \$ 298,107 | \$ 265,314 | \$ 91,939 | \$(610,602) | \$1,494,358 |

Notes:
Notes:
( 11 Al Americas: U.S.A., Canada, Mexico and Brazil
('2) Asia and Austraia: People's Republic of Chin
('2) Asia and Austraia: People's Republic of China, Taiwan R.o.c., Malaysia, Thailand, Philippines and Austraia
(3) Europe: France Gernen
-3) Europe: France, Germany, U.K. and Hungary
Corporate assets included in "Adjustments" mainly consist of investments in securities. Such investments in securities for the years ended March 31,2012 and 2011 were $¥ 183$ million ( $\$ 2,230$ thousand) and $¥ 173$ million, respectively.
(2) Information by product and service

The Company principally provides the following products and services.
(a) Car audio-visual equipment: Car navigation systems, car audio equipment, car multimedia equipment, and peripheral devices
b) Special equipment: Audio and visual equipment for public transportation, bus location systems, and CCD (Charged-Coupled Devices) surrounding view cameras
(c) Other: SS (Spread Spectrum) wireless communication equipment, EMS (Electronics Manufacturing Service) business, and other.

Sales by product and service for the years ended March 31, 2012 and 2011 are as follows:

(3) Information on sales by region

Information on sales by the region categorized as Japan, Americas, Asia and Australia and Europe, for the year ended March 31, 2012 and 2011 are as follows:
Sales by region are classified based on areas in which significant customers are located.


## 20. Selling, general and administrative expenses

An analysis of selling, general and administrative expenses for the years ended March 31, 2012 and 2011 are as follows:

|  | Year ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
|  | (Millions of yen) |  | Thousands of U.S. dollars |
| Payroll costs .................................................................................................... | ¥ 7,017 | ¥ 7,019 | \$ 85,387 |
| Provision for bonuses................................................................................. | 531 | 480 | 6,465 |
| Pension expenses .................................................................................. | 414 | 491 | 5,040 |
|  | 3,270 | 3,349 | 39,789 |
|  | 11,819 | 12,395 | 143,812 |
|  | ¥23,053 | $¥ 23,735$ | \$ 280,495 |

## 21. Loss on disaster

Loss on disaster due to the Great East Japan Earthquake for the year ended March 31, 2011 is as follows:

| Loss on disaster due to the Great East Japan Earthquake for the year ended March 31, 2011 is as follows: |
| :--- |

## 22. Transactions with related parties

| Category | Name |  |  |  | Ownership of Voting Rights $\%$ | Relationship |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Parent Company | Hitachi, Ltd. |  |  |  | Hitachi: 64.01\% | Loans receivable and loans through Hitachi's pooling system |  |  |
| Description of Transaction | Amount of Transaction |  |  |  | Subject | Balance at the end of period |  |  |
|  | (Mililions of yen) |  | (Thousands ofU.S. dollars) |  |  | (Millions of yen) |  | usands of <br> dollars |
| Lending fund .................... | * | 4,269 | \$ | 51,940 | Short-term loans receivable........ | ¥ 5,331 |  | 64,869 |
| Borrowing of fund.............. | * | - | \$ | - | Long-term loans ...................... | ¥ 20,000 |  | 243,338 |
| Interest expense................. | * | 170 | \$ | 2,070 | Accrued expenses.................... | ¥ 0 | \$ | 7 |

Consumption tax was not included in the amount of transaction but included in the balance at the end of period stated in above information. Short-term loans receivable and long-term loans were made under the Hitachi's pooling system and the transaction amount shown above represents the amount of increase and decrease in the short-term loans receivable and short-term loans balance as of March 31, 2012 compared with that as of March 31, 2011. The interest rate is decided in consideration for a market interest rate reasonably.

| Category | Name | Ownership of Voting Rights/\% | Relationship |
| :---: | :---: | :---: | :---: |
| Fellow subsidiary | Hitachi Capital Corp. | - | Factoring service |
| Description of Transaction | Amount of Transaction | Subject | Balance at the end of period |
|  | (Millions of yen) $\begin{gathered}\text { Thousands of } \\ \text { U.S. dollass) }\end{gathered}$ |  | (Mililions of yen) $\begin{gathered}\text { Throusands of } \\ \text { U.S. doliass) }\end{gathered}$ |
| Factoring ........................ | ¥12,063 \$146,770 | Notes and accounts payable | ¥ 5,733 \$ 69,754 |

Consumption tax was not included in the amount of transaction but included in the balance at the end of period stated in above information. Company, its customers and Hitachi Capital Corporation.

| Category | Name | Ownership of Voting Rights\% | Relationship |
| :---: | :---: | :---: | :---: |
| Parent Company | Hitachi, Ltd. | Hitachi: 64.01\% | Loans receivable and loans through Hitachi's pooling system |
| Descripition of Transaction | Amount of Transaction | Subject | Balance at the end of period |
|  | (Millions of yen) |  | (Millions of yen) |
| Lending fund ....................... | ¥ 1,042 | Short-term loans receivable....... | ¥ 1,062 |
| Borrowing of fund.............. | * - | Long-term loans ...................... | ¥ 20,000 |
| Interest expense................ | ¥ 177 | Accrued expenses................... | $¥ \quad 0$ |

Consumption tax was not included in the amount of transaction but included in the balance at the end of period stated in above information. Short-term loans receivable and long-term loans were made under the Hitachi's pooling system and the transaction amount shown above represents the amount of increase and decrease in the shor-term loans receivable and shor-term loans balance as of March 31, 201 compared with that as of March 31, 2010. The interest rate is decided in consideration for a market interest rate reasonably.

| Category | Name | Ownership of Voting Rights\% | Relationship |
| :---: | :---: | :---: | :---: |
| Fellow subsidiary | Hitachi Capital Corp. | - | Factoring service |
| Description of Transaction | Amount of Transaction | Sujject | Balance at the end of period |
|  | (millions of yen) |  | (millions of yen) |
| Factoring ........................... | $¥ 13,677$ | Notes and accounts payable | ¥ 4,012 |

Consumption tax was not included in the amount of transaction but included in the balance at the end of period stated in above information. The Company's notes and accounts payable were settled by using a factoring method based on the basic agreement entered into by the Company, its customers and Hitachi Capital Corporation.

## 23. Amounts per share

Net income per share and net asset per share for the years ended March 31, 2012 and 2011 are as follows:

|  | Year ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 |
| Net income per share: | (ren) |  | (u.s. dolaras) |
| Basic............. | ¥ 26.71 | $¥ 4.90$ | \$ 0.32 |
| Diluted... | - | - | - |
|  | March 31 |  |  |
|  | 2012 | 2011 | 2012 |
|  | (ren) |  | (u.s. dollars) |
| Net assets per share .... | ¥ 58.12 | * 30.27 | \$ 0.70 |

Diluted net income per share is not disclosed because Clarion had no potentially dilutive shares.

## 24. Other comprehensive income

The following table presents reclassification adjustments and tax effects allocated to each component of other comprehensive income for the year ended March 31, 2012:


## 케 ERNST \& YounG

## Independent Auditor's Report

The Board of Directors
Clarion Co., Ltd.
We have audited the accompanying consolidated financial statements of Clarion Co., Ltd. and its consolidated subsidiaries, which comprise the consolidated balance sheet as at March 31, 2012, and the consolidated for the year then ended yen.
Management's Responsibility for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility
Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standard require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.
An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. The purpose of an audit of the consolidated financial statements is not to express an opinion on the effectiveness of the entity's internal control, but in making these risk assessments the auditor considers internal controls relevant to the entity's preparation and fair presentation of the consolidated financial statements in the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Clarion Co., Ltd. and consolidated subsidiaries as at March 31, 2012, and their consolidated financial performance and cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

## Convenience Translation

We have reviewed the translation of these consolidated financial statements into U.S. dollars, presented for the convenience of readers, and, in our opinion, the accompanying consolidated financial statements have been properly translated on the basis described in Note 4.

## Emos i Young Shin Nihon LLC

June 22, 2012
Tokyo, Japan

